



# SEGRO PLC

**Presentation to Bondholders** 

12 April 2011



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- 2. 2010 Results and 2011 outlook
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Business Overview and Strategy
 Ian Coull - CEO

# SEGRO Europe's leading industrial REIT



SEGRO provides a range of flexible business space concentrated in and around major business centres and transportation hubs such as ports, airports and motorway intersections



LOGISTICS WAREHOUSING
 MANUFACTURING FACILITIES\*
 LIGHT INDUSTRIAL AND SMALL STORAGE UNITS\*
 SELF STORAGE UNITS\*
 TRADE COUNTERS\*
 CAR SHOWROOMS\*
 DATA CENTRES\*
 RESEARCH AND DEVELOPMENT FACILITIES\*

9. SUBURBAN OFFICES

#### Straightforward business model Buy Smart, Add Value, Sell Well





# Overview of the Portfolio £5.3bn of total properties





Passing rent (£m)	326
Net initial yield (%)	6.0
True net equivalent yield (%)	7.9
Vacancy (%)	12.0
Weighted average lease term to expiry (years)	8.3

# **UK Portfolio** £3.5bn of completed properties





Based on value of completed properties. Joint ventures included at share

**Improve occupancy** UK - Strong lettings performance and rental growth





- Lettings completed at headline rental levels 0.7% above December 2009 ERVs
- Rent free incentives stable at 11.2% (2009: 11.3%)

# Improve occupancy Takebacks remain high driven by space consolidation





Retention rates: Group – 63% and UK – 55%

# **Continental European Portfolio**

£1.4bn of completed properties





Based on value of completed properties. Joint ventures included at share

### Improve occupancy Continental Europe lettings





- Lettings completed at headline rental levels 2.2% below December 2009 ERVs
- Rent free incentives decreased to 6.8% (2009: 9.0%)

# Improve occupancy Takebacks remain high driven by space consolidation





Retention rates: Group – 63% and Continental Europe – 75%





2010 results and 2011 outlook

David Sleath – Group Finance Director



- Strong operating performance
- Continued delivery against our three priorities to:
  - Improve occupancy
    - Group vacancy reduced to 12.0% from 14.1% at 31 March 2010
  - Profitably grow and improve the portfolio
    - Portfolio further enhanced and focused
  - Prudently manage our financial position
    - Significant extension of maturity profile and gearing reduced
- 2011 will be another challenging year but SEGRO well positioned



2010	2009	Change %
127.3	104.3	22.1
17.1	18.3	(6.6)
14.3	14.0	2.1
9.6	9.4	2.1
2010	2000	Change
2010	2009	Change %
376	367	2.5
2,203.2	2,420.1	(9.0)
80	91	(12.1)
	127.3 17.1 14.3 9.6 <b>2010</b> 376 2,203.2	127.3104.317.118.314.314.09.69.420102009376367

1. EPRA adjusted NAV per share including fair value of derivatives and trading properties

# Improve occupancy Group vacancy rate of 12.0%





# Improve occupancy Group vacancy bridge





# Improve and grow the portfolio

Growing pre-let pipeline with 12 projects signed





# Outlook 2011 will present further challenges



- Enquiry levels strong
- Healthy pipeline of pre-let developments
- Challenges in 2010 likely to continue into 2011
  - Managing takebacks remains key focus
- Future potential:
  - Reduction of 1% in vacancy = c.£6m additional annualised earnings
  - Well located and prudently valued land bank





Funding and Treasury Strategy Andrew Pilsworth – Group Treasurer

# **Maintaining Balance Sheet Strength**

A year of active financial management and rationalisation Strong financial position at 31 December 2010



Net debt of £2.2bn (Dec 2009: £2.4bn)	Key Treasury activity in 2010
Cash and undrawn bank facilities of £527m	Feb Interest rate risk policy review
<ul> <li>Adjusted gearing ratio of 80% (Dec 2009: 91%)</li> </ul>	June £281m new/extended bank facilities (3 - 4.5 years)
<ul> <li>Property valuation headroom of &gt;28% vs. 160% covenant</li> <li>LTV of 46% (Dec 2009: 47%)</li> </ul>	Sep Full Treasury Policy review
<ul> <li>Balanced debt funding mix</li> <li>83% of net borrowings are bonds</li> <li>17% of net borrowings are bank debt net of cash</li> </ul>	Nov Currency translation hedge risk policy review
<ul> <li>Weighted average cost of gross borrowings: 5.1%</li> </ul>	Dec Brixton bond substitution (£348m face value of bonds)
<ul> <li>5.5% allowing for commitment fees and amortised costs</li> </ul>	New €240m (£205m) 5 year bank facility
Weighted average debt maturity of 9.8 years	

97% of net borrowings are unsecured

# Treasury Strategy - Debt maturity profile 31 December 2010



- Strong maturity profile
- Only around £100m of debt funding facilities mature before December 2012
- > £500m of liquidity for refinancing, capital expenditure and headroom





- Full policy review conducted in February 2010
- Policy is to manage fixed interest cover within a range of 60-100% of net borrowings by major borrowing currency
- Fixed cover level within the policy range depends on a number of factors including:
  - Impact on debt covenants
  - Impact of earnings
  - Forecast debt levels
  - Interest rate views
  - Adopting consistent and transparent hedging strategies



December 2010

# Treasury Strategy Euro currency exposure and hedging

Full policy review conducted in 2010



- Board approved policy is that 50% to 90% of gross assets should be hedged by liabilities in the same currency
  - Top end of the range protects NAV, earnings and cash flow from weaker €
  - Bottom end of the range protects gearing from stronger €
- Target within the range depends on a number of factors including :
  - Actual and forecast gearing
  - Actual and forecast € asset levels
  - Exchange rate views
  - Adopting consistent and transparent hedging strategies
- Actual level of translation hedged increased from 69% at 31 December 2009 to 81% at 31 December 2010



- € assets 81% hedged by € liabilities
- €385m (£329m) of residual exposure 12% of
   Group NAV
- NAV sensitivity (vs. Dec-10 rate of €1.17:£1)

• +/- 10% (€1.29/€1.05) = +/- c.£33m NAV

- € income 54% hedged by € expenditure
- Income sensitivity (€1.17:£1 in 12m to Dec-10)

•+/- 10% (€1.29/€1.05) = +/- c.£4.4m





Executive Summary

Ian Coull – Group CEO



- A strong operating performance in 2010 despite a challenging environment
- Group vacancy reduced from 13.5% to 12.0%
- Strong balance sheet position maintained during 2010
- Clear business and financial strategy
  - Well placed to take advantage of market opportunities
- Ongoing commitment to transparency with stakeholders
- The support of our bond investors is valued and appreciated

# **Questions?**



This presentation may contain certain forward-looking statements with respect to SEGRO's expectations and plans, strategy, management's objectives, future performance, costs, revenues and other trend information. These statements and forecasts involve risk and uncertainty because they relate to events and depend upon circumstances that may occur in the future. There are a number of factors which could cause actual results or developments to differ materially from those expressed or implied by these forward looking statements and forecasts. The statements have been made with reference to forecast price changes, economic conditions and the current regulatory environment. Nothing in this presentation should be construed as a profit forecast. Past share performance cannot be relied on as a guide to future performance.

# APPENDICES

# Adjusted profit before tax

Up 22.1% versus 2009



	<b>2010</b> £m	<b>2009</b> £m
Gross rental income	344.6	328.4
Property operating expenses	(62.5)	(59.0)
Net rental income	282.1	269.4
Joint venture management fee	1.9	-
Share of joint ventures' EPRA profits <sup>1</sup>	10.8	2.8
Administration expenses – excluding prior year exceptionals	(39.2)	(40.3)
EPRA operating profit	255.6	231.9
Net finance costs (excluding fair value movements on derivatives)	(128.3)	(127.6)
EPRA profit before tax	127.3	104.3

# Net rental income (£m) Up 4.7% versus 2009





#### **EPRA NAV per share (pence)** Up 2.5% versus 31 December 2009





#### **Improve occupancy** Age of building is not a deterrent to the right customer



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UK vacancy by rental value. Excluding acquired properties where no age data is available. Age of construction or latest major refurbishment

#### **Improve occupancy** Age of building is not a deterrent to the right customer





UK vacancy and lettings by rental value. Excluding acquired properties where no age data is available. Age of construction or latest major refurbishment

#### **Improve occupancy** 86% of current UK vacancy has been vacant <24 months







	2010	2009
Cook flow from an excline	£m	£m
Cash flow from operations	244.9	222.1
Net finance costs	(141.1)	(144.7)
Dividends received (net)	8.8	12.9
Tax paid	(6.0)	(11.0)
Free cash flow	106.6	79.3
Net cash inflow from Brixton acquisition	-	54.7
Capital expenditure (excluding trading properties)	(63.9)	(191.2)
Investment property sales (including joint ventures)	397.0	421.3
Investment in joint ventures	(195.4)	6.7
Dividends paid	(82.8)	(59.2)
Rights issue/Placing and open offer proceeds	-	741.4
Derivatives close out	23.4	(190.7)
Other items	8.8	0.8
Net funds flow	193.7	863.1



	<b>2010</b> £m	<b>2009</b> £m
EPRA profit before tax	127.3	104.3
Adjustments:		
Exceptional administration expenses	-	(7.8)
Adjustments to share of profit/(loss) from JVs after tax	31.1	1.8
Loss on sale of investment properties	(2.8)	(54.7)
Valuation surplus/(deficit) on investment and owner occupied properties	32.4	(271.8)
(Loss)/profit on sale of trading properties	(0.1)	0.6
Increase in provision for impairment of trading properties	(3.6)	(16.1)
Gain/(loss) on sale of investments in JVs	(0.5)	12.9
Other investment income/(loss)	5.8	(8.0)
(Amounts written off)/gain recognised on acquisitions	(13.9)	8.6
Net fair value gain/(loss) on interest rate swaps and other derivatives	21.5	(17.9)
Total adjustments	69.9	(352.4)
Profit/(loss) before tax	197.2	(248.1)

### **Property valuation – UK** 4.4% increase as yields sharpen



	Portfolio split	Valuation 31 December 2010	Net initial yield	Net true equivalent yield	Valuation movement <sup>1</sup>
	% by value	£m	%	%	%
Completed properties					
London Markets	43	1,507	5.2	7.6	5.1
Thames Valley	38	1,313	6.0	7.9	3.5
National Markets	19	659	6.2	8.3	4.6
Total UK	100	3,479	5.7	7.8	4.4

IPD Quarterly Index Industrial full year capital growth of 3.5%

The valuation movement % is based on the difference between the opening and closing valuations, allowing for capital expenditure and disposals.

# Property valuation – Continental Europe

3.9% reduction impacted by specific one off factors



	Portfolio Split	Valuation 31 December 2010	Net initial yield	Net true equivalent yield	Valuation movement <sup>1</sup>
	% by value	£m	%	%	%
Completed properties					
Germany	29	398	7.2	7.4	(9.7)
France	27	376	6.4	8.9	-
Poland	15	205	8.1	8.5	6.8
Benelux	20	275	5.8	7.5	(3.1)
Other	9	131	8.4	7.5	(11.5)
Total	100	1,385	6.9	8.0	(3.9)



Asset	Month of disposal	Gross proceeds (£m)
Heathrow assets into APP	June	237.1
Westcore portfolio, Heathrow	December	79.3
Treforest Industrial Estate	December	27.7
Fluor Building (IQ Farnborough)	Мау	21.0
Velilla and Torrejon, Madrid	December	15.4
Land at Farnborough	June	14.8
The Hub, Heywood Distribution Park	Мау	13.6
Woodside Industrial Estate (APP asset)	December	11.2*
Berlin Industriestrasse	January	8.5
Woulwe Industry Park, Belgium	April	8.3