

#### 2013 Half Year Results 31 July 2013



#### An active and successful period



- Strong operational performance
  - Lettings up 30%
  - Good momentum in development pipeline
  - Further cost savings achieved
- Portfolio valuation up 0.3%
  - Core portfolio valuation up 0.8%; outperforming IPD Industrial Index
  - Suburban offices flat
  - Non-core assets down 2.4%
- Significant strategic progress
  - > £437m of disposals; 5.6% above book value
  - ➤ €1bn Continental European logistics JV created
  - > Active reinvestment into developments, acquisitions and land

Well positioned for future growth



#### Financial Results Justin Read Group Finance Director

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Booker, Hatfield



- EPRA PBT down £5.9m despite £26.6m NRI impact of disposals/ Neckermann
- Further reduction in central costs and in cost ratio adjusted for Neckermann
- Dividend maintained
- Stable asset values
- Balance sheet strength significantly greater financial flexibility to reinvest

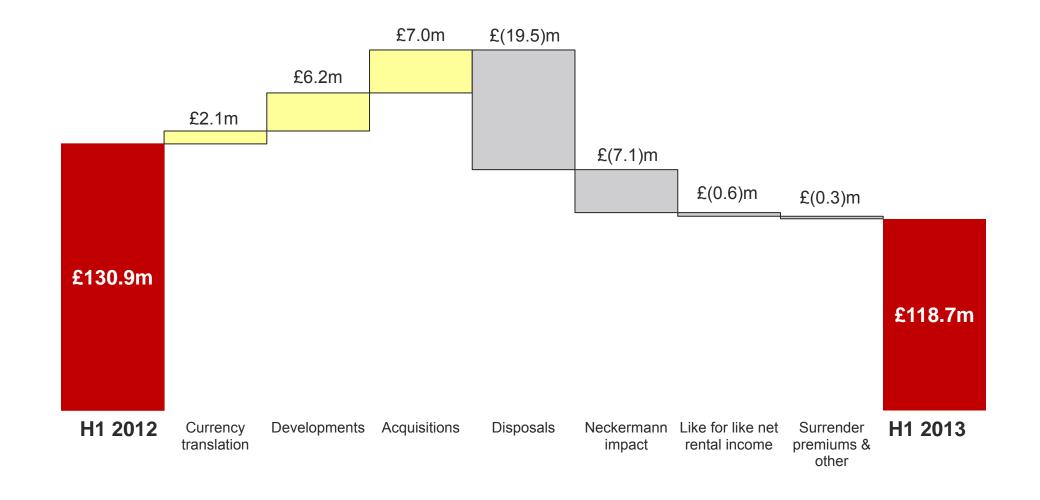
# EPRA PBT 7.9% lower due to disposals activity and Neckermann



	<b>H1 2013</b> £m	<b>H1 2012</b> £m
Gross rental income	144.6	156.9
Property operating expenses	(25.9)	(26.0)
Net rental income	118.7	130.9
Joint venture management fee income	2.0	2.9
Share of joint ventures' EPRA profit <sup>1</sup>	11.4	10.1
Administration expenses	(12.1)	(13.1)
EPRA operating profit	120.0	130.8
EPRA net finance costs	(51.0)	(55.9)
EPRA profit before tax	69.0	74.9
Tax on EPRA profit	(0.9)	(1.3)

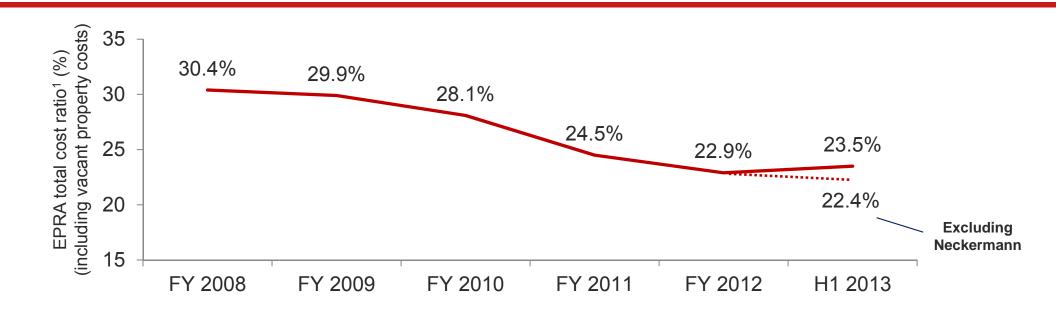
# Net rental income lower due to net effect of capital recycling and Neckermann





#### **Further cost savings achieved**

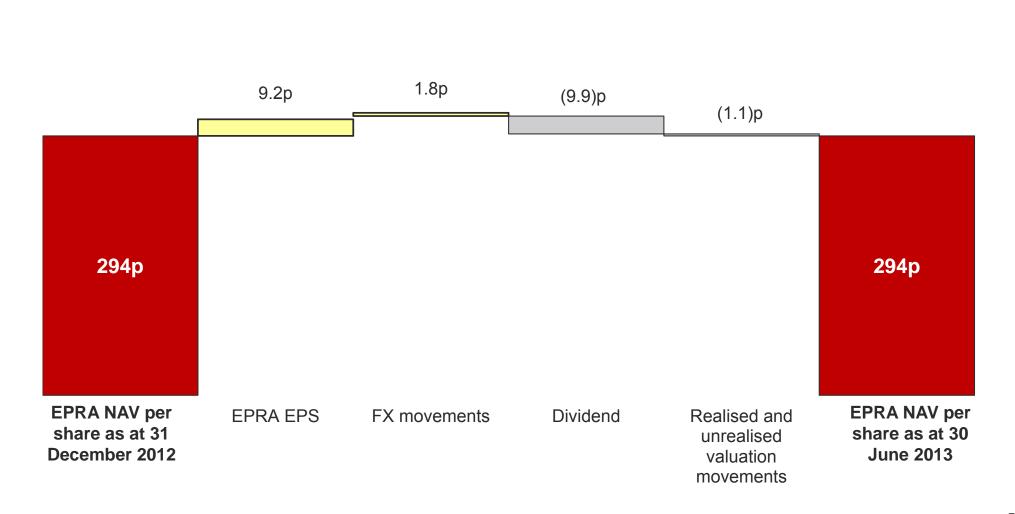




	<b>H1 2013</b> £m	<b>H1 2012</b> £m	Change %
Gross rental income (inc. share of JVs)	165.3	176.5	(6.3)
Property operating expenses	(25.9)	(26.0)	(0.4)
Administrative expenses	(12.1)	(13.1)	(7.6)
Net JV costs	(0.8)	(0.6)	33.3
Total costs	(38.8)	(39.7)	(2.3)

1 Total costs as a percentage of gross rental income. Total costs include vacant property costs





#### **Strong financing metrics**



	30 June 2013	30 June 2013 Pro forma <sup>1</sup>	31 Dec 2012
<u>Group:</u>			
Net borrowings (£m)	2,132	1,313	2,090
Available funds - cash & undrawn facilities (£m)	325	1,011	449
Gearing (%)	96	65	93
Weighted average cost of debt <sup>2, 5</sup> (%)	4.5	5.2	4.6
Average duration of debt (years)	7.8	9.2	8.3
Interest cover <sup>3</sup> (x)	2.3	2.0	2.3
Including JVs at share:			
Net borrowings <sup>4</sup> (£m)	2,436	1,784	2,388
LTV ratio - including JVs at share <sup>4</sup> (%)	52	44	51
Weighted average cost of debt <sup>2, 5</sup> (%)	4.4	4.8	4.5

1 Pro forma for disposals completed after the period end and the SELP transaction

2 Excluding commitment fees and amortised costs

3 Net rental income / EPRA net finance costs (before capitalisation)

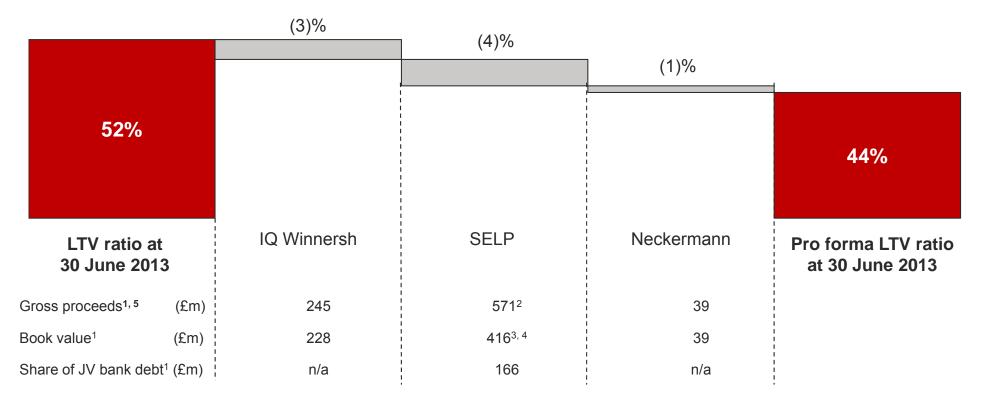
4 Includes deferred consideration from the SELP transaction

5 Based on gross debt

# Significant reduction in pro forma look through LTV ratio



- £855 million of net proceeds receivable in H2 2013
- Used to pay down net debt and pursue profitable reinvestment opportunities
- Pro forma on balance sheet net debt of £1.3bn<sup>2</sup> at 30 June 2013



1 Based on average and closing exchange rate for H1 2013 of  ${\in}1.17\,/\,{\pm}1$ 

2 Includes £129m of deferred consideration from PSP and £4m gain on sale from 7% coupon on deferred consideration. Net of SEGRO equity contribution to SELP and £3m of

transaction costs incurred to date

5 Gross proceeds before rent guarantees, top ups and transaction costs

<sup>3 50%</sup> of value of properties sold

<sup>4</sup> Excludes £30m to acquire Belgian JV assets and capex

#### **Pro forma earnings**



	EPRA PBIT £m	
Reported H1 2013 operating profit	120	
Pro forma impact of significant H1 2013 transactions		
Disposals in H1	(1	.1)
Acquisitions in H1	(	0.8
Developments completed and let in H1		1.0
Net impact of Neckermann departure	(	0.9
	12 <sup>.</sup>	1.6
Pro forma impact of significant H2 2013 transactions	As occurring	At 1 July
IQ Winnersh sale	(6.0)	(7.2)
SELP transaction	(7.4)	(14.7)
Neckermann sale	(0.2)	
Developments completed and let in H2 2013 (est.)	0.6	1.2
Pro forma H2 operating profit	108.6	100.9



- EPRA PBT down £5.9m despite £26.6m NRI impact of disposals/ Neckermann
- Good progress in cost management
- Dividend maintained
- Stable asset values
- Balance sheet strength significantly greater financial flexibility to reinvest



#### Business Review David Sleath Chief Executive

12-2-2023

stine went milde

Selig, Slough Trading Estate

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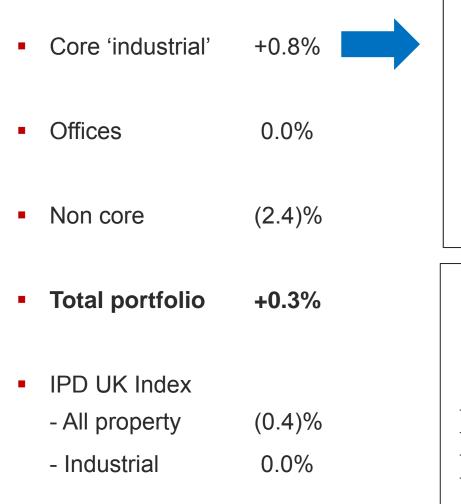
Well positioned for future growth

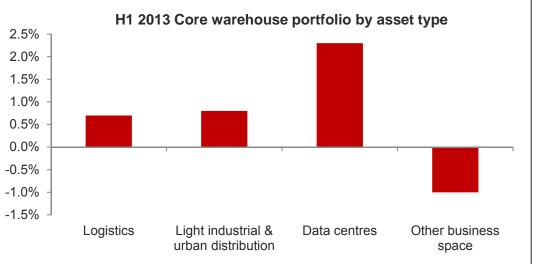


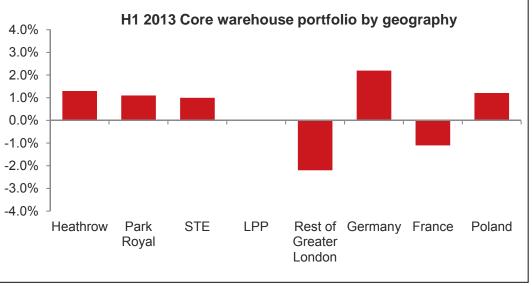
- 122 new lettings generating £16.7m of new rental income (up 30%)
  - £2.6m additional rental income in solicitors' hands
- 53 lease re-gears and renewals, securing £7.5m of rental income
  - Retention rate of 75% (H1 2012: 63%)
- Group vacancy rate 9.5% (core: 8.1%), or 8.9% pro forma for after period end disposals
- Further reduction in administrative expenses

#### Positive portfolio valuation movements









Valuation including joint ventures at share (including land and development) and in relation to the completed properties only

# £437m of disposals at 5.6% above book value and 6.2% average exit yield





Thales, UK (£80m)



MPM, Munich (£56m)



Neckermann, Germany (£39m)

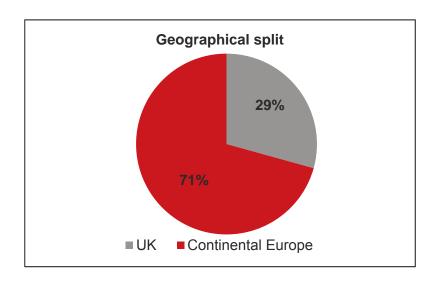


IQ Winnersh, UK (£245m)

#### £560m of non-core assets remaining



At 30 June 2013 <sup>1</sup>	<b>Valuation</b> £m	Income² £m
'Big 2' assets <sup>3</sup>	157	16
Other assets & land	403	36
Total	560	52



1 Including our share of joint venture assets

2 Income based on headline rental income (after the expiry of rent free periods)

3 Excluding Neckermann (contracts exchanged to sell after the period end)



Pegasus Park, Brussels



Energy Park, Milan

# €1bn Continental European logistics JV to take advantage of growth opportunities



- 50/50 JV with PSP to create a leading Continental Europe logistics platform
- Seeded with SEGRO's €1 billion Continental European logistics portfolio, including 84 hectares of development land
- Provides access to long term capital to accelerate growth and take advantage of consolidation opportunities in Continental Europe
- Leverages SEGRO's asset management platform, generates management and development fees, improves risk adjusted returns
- In line with strategic objective to increase use of third party capital



# £55m reinvested into modern warehouses at a 7.5% average entry yield



#### Urban distribution park, Warsaw



- Acquired for €43m
- 49,900 sq m of urban distribution space
- Prime location close to city centre
- 85% occupied by range of customers
- Follows €14m urban distribution park acquisition in Warsaw last year (Ozarow)

#### Large logistics warehouse, UK



- £18m acquisition due to complete Aug 2013
- 28,200 sq m big box logistics warehouse
- Located on retailer-centric distribution park
- Excellent links with M1 and M6
- 10 year lease with Clipper Logistics
- Servicing major new contract for SuperGroup

#### £126m invested or committed to developments; 9% yield on total cost



# 8 Completed development projects 2

- 69,100 sq m of new space
- £3.5m of annual rent (86% let)
- £28.2m development cost (excl. land)
- 1. DPD, Wroclaw
- Speculative development, Krefeld, near Dusseldorf 2.
- Warmup, Tudor Estate at Park Royal 3.

#### 14 Current development projects



- 137,200 sq m of new space
- £10.3m of annual rent (71% let)
- £97.3m development cost (excl. land)
- 4. Premier Inn, Edmonton
- FedEx, Slough Trading Estate 5.
- Toll Global Forwarding, North Feltham 6.

#### £25m invested in land for future development



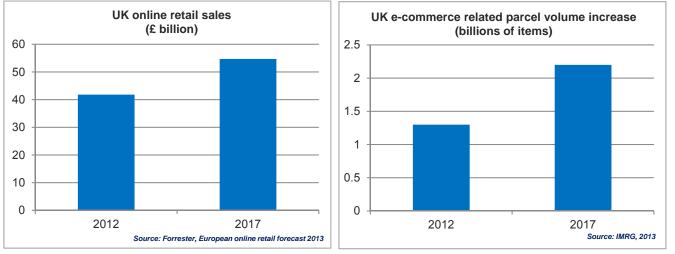
#### Well positioned for future growth

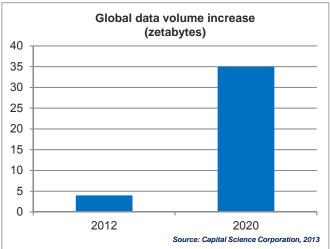


#### Key trends supporting our strategy



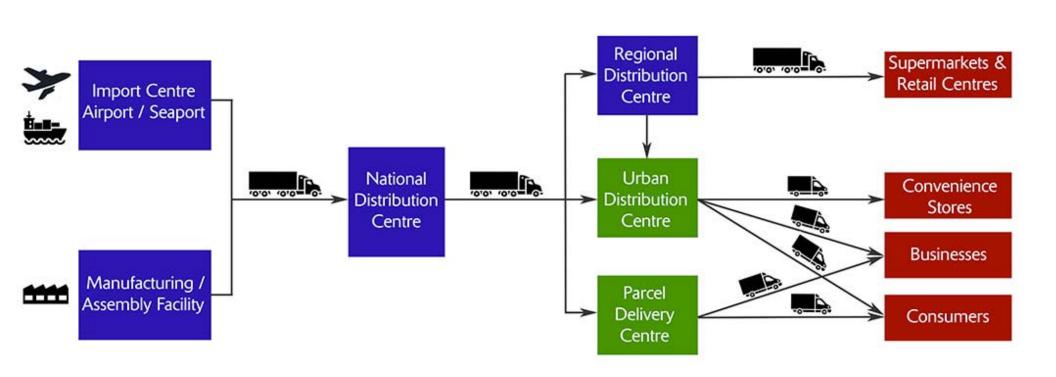
#### Limited supply of modern Attractive structural demand drivers warehouse assets Growth in internet retailing, convenience shopping and B2B $\checkmark$ UK supply (millions sq ft) distribution requiring local delivery/fulfilment solutions 30 On-going supply chain improvements by retailers, manufacturers $\checkmark$ 25 & third party logistics providers 20 Increasing need for electronic data storage solutions driving $\checkmark$ 15 demand for data centres 10 5 Recovery in high-tech/engineering-led production H2 H2 H2 H2 H2 H2 H2 H1 2006 2007 2008 2009 2010 2011 2012 2013 Source: JLL





# SEGRO is well positioned to serve the supply chain evolution





# Parcel delivery companies – the most active sub-sector of our customer base



11,700 sq m in Krefeld, Dusseldorf

**Existing space** 

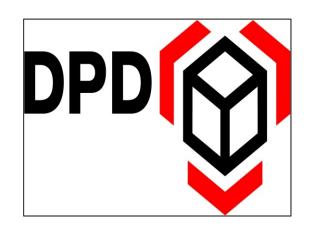


5,700 sq m at Park Royal 5,200 sq m in Lyon, France

New developments



3,100 sq m pre-let signed Slough Trading Estate



6,900 sq m pre-let completed Wroclaw



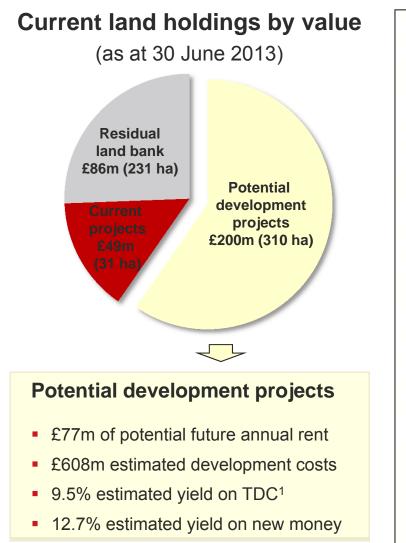
2,600 sq m at The Heathrow Estate



4,300 sq m at Slough Trading Estate

# Land bank well located to capitalise on the favourable demand/supply dynamics









- Strong operational performance
- Significant progress with strategic portfolio repositioning
- Investment market strengthening
- Well positioned for future growth

Creating the best owner-manager and developer of industrial properties and a leading income-focused REIT









# £985m of disposals announced or completed since 1 January 2012



Month	Portfolio/Asset	Acquirer	Sale proceeds (£m)	Net initial yield (%)
H1 2013:				
January	Thales in Crawley	L&G Property	80.0	5.9 / 5.9 <sup>1</sup>
February	MPM in Munich	Private investor	55.6	7.9 / 7.9 <sup>1</sup>
Various	Other non-core assets	Various	16.6	7.7 / 7.7 <sup>1</sup>
H2 2013:				
July	IQ Winnersh	Patrizia AG & Oaktree Capital LP	245.1	5.9 / 7.4 <sup>1</sup>
July	Neckermann site	Private investors	39.3	n/a
Sub total			<b>436.6</b> <sup>2</sup>	<b>6.2 / 7.2</b> <sup>1</sup>
2012			548.1	7.3 / 7.9 <sup>1</sup>
Total			984.7	<b>6.8 / 7.6</b> <sup>1</sup>

#### **Current development pipeline**



Project	Customer	Space to be built (sq m)	
UK			
Pre-let projects under constr	uction		
Feltham (joint venture)	Toll / spec	8,000	
Edmonton, London	Premier Inn	4,000	
Contracted projects			
Slough Trading Estate	Fedex / spec 6,000		
Speculative developments			
Edmonton	Spec	7,800	
Slough Trading Estate	Spec	3,300	
Total		25,100*	

- £10.3m of annualised rental income
- £48.6m of future capital expenditure
- 71% pre-let

Project	Customer	Space to be built (sq m)
CONTINENTAL EUROPE		
Pre-let projects under construc	ction	
Vimercate, Italy	Alcatel-Lucent	34,000
Nardarzyn – Warsaw, Poland	Zabka	23,800
Alzenau, Frankfurt	Sauerbrei / spec	17,300
Komorniki II, Poland	Good Food / Colquimica / spec	9,200
Wroclaw, Poland	Specjal / spec	6,600
Hostivice, Czech Republic	IKEA	5,700
Tychy, Poland	Zabka extension	2,500
Contracted projects		
Ozarow, Poland	CAT	4,600
Speculative developments		
Berlin, Germany	Spec	8,500
Total		112,200



# Appendix II Supplementary financial data =

#### EPRA pro forma profit before tax: JVs proportionally consolidated



		H1 2013			H1 2012	
	<b>Group</b> £m	JVs £m	<b>Total</b> £m	<b>Group</b> £m	JVs £m	<b>Total</b> £m
Gross rental income	144.6	20.7	165.3	156.9	19.6	176.5
Property operating expenses	(25.9)	(1.4)	(27.3)	(26.0)	(1.0)	(27.0)
Net rental income	118.7	19.3	138.0	130.9	18.6	149.5
Joint venture management fee income	2.0	(1.4)	0.6	2.9	(1.6)	1.3
Administration expenses	(12.1)	-	(12.1)	(13.1)	(0.1)	(13.2)
EPRA operating profit	108.6	17.9	126.5	120.7	16.9	137.6
EPRA net finance costs	(51.0)	(6.6)	(57.6)	(55.9)	(6.8)	(62.7)
EPRA profit before tax	57.6	11.3	68.9	64.8	10.1	74.9
Tax on EPRA profit	(0.9)	0.1	(0.8)	(1.3)	-	(1.3)
EPRA profit after tax	56.7	11.4	68.1	63.5	10.1	73.6

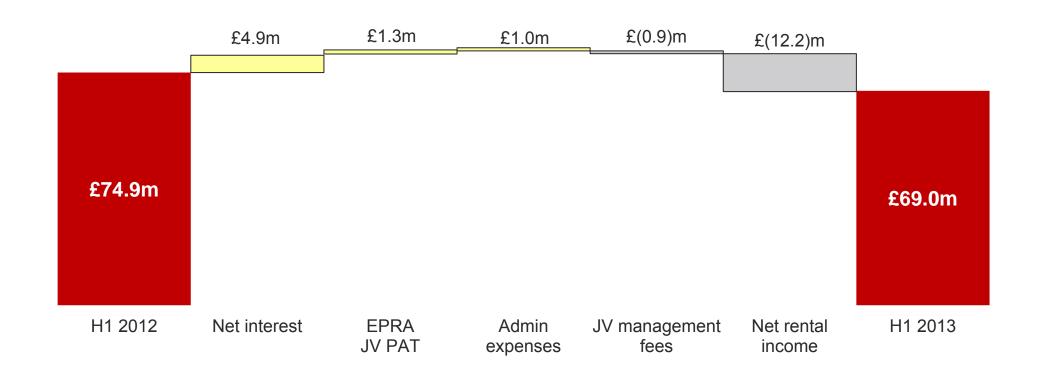


	H1 2013	H1 2012
	£m	£m
Opening net debt	(2,090.3)	(2,303.4)
Cash flow from operations	91.4	107.4
Finance costs (net)	(58.4)	(52.3)
Dividends received (net)	11.8	2.3
Tax paid (net)	(0.7)	(12.2)
Free cash flow	44.1	45.2
Dividends paid <sup>1</sup>	(63.0)	(65.9)
Acquisitions and development of investment properties	(93.6)	(64.6)
Investment property sales (including joint ventures)	155.7	352.5
Net settlement of foreign exchange derivatives	(64.4)	45.8
Net investment in joint ventures	(4.6)	(50.8)
Other items	0.2	2.7
Net funds flow	(25.6)	264.9
Non-cash movements	(2.1)	(2.3)
Exchange rate movements	(14.3)	18.5
Closing net debt	(2,132.3)	(2,022.3)

1 Payment of the final dividend (9.9p), not interim dividend (4.9p), in both years

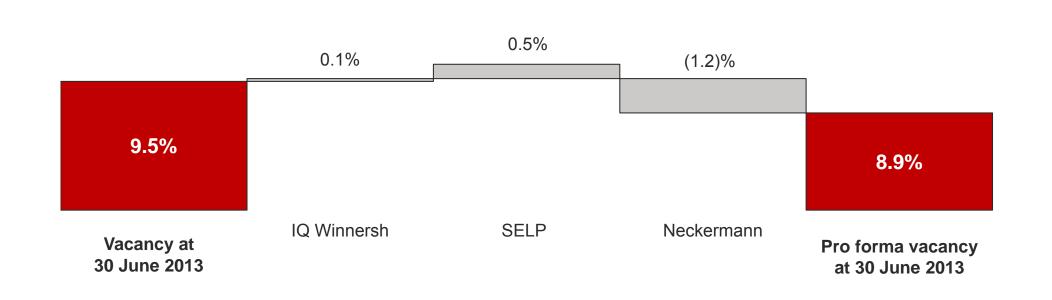
#### **EPRA PBT bridge**





#### Pro forma vacancy rate

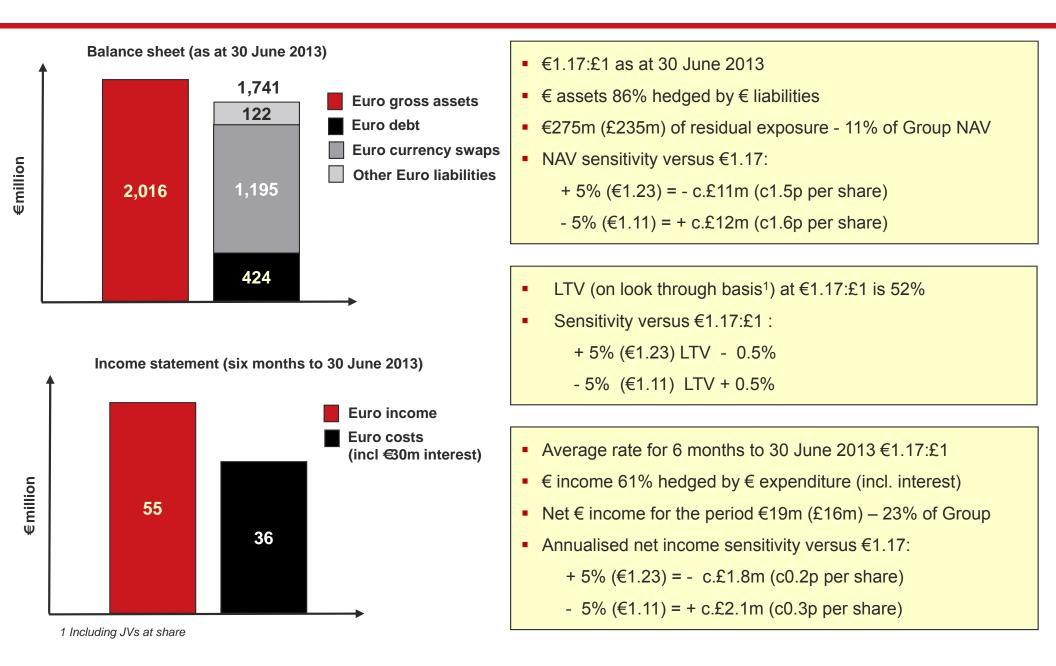




- Pro forma Group vacancy rate reduced to 8.9%
- Largely driven by disposal of the high vacancy Neckermann site

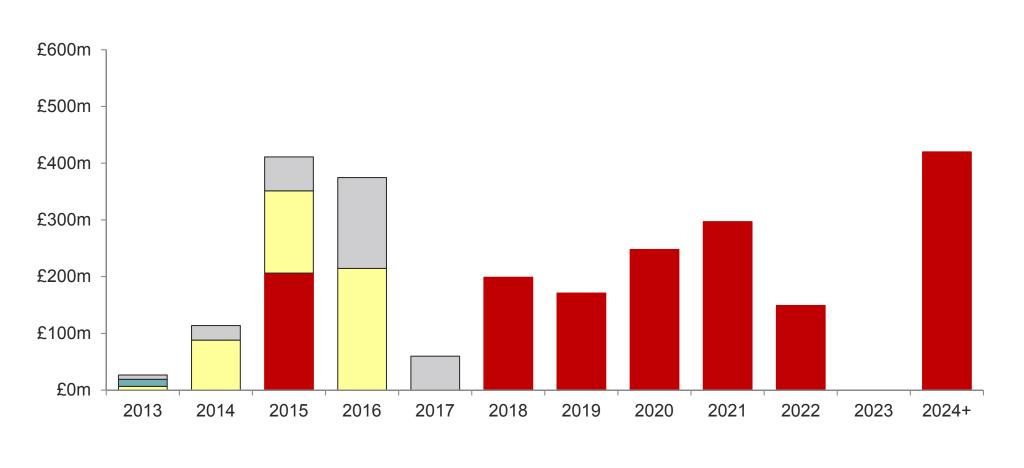
#### Euro currency exposure and hedging





#### Group debt maturity profile





Bonds and Notes 
Bank debt drawn 
Cash 
Undrawn Facilities

Average maturity of gross borrowings 7.8 years (31 December 2012: 8.3 years)





#### Key terms of the joint venture



Capitalisation	<ul> <li>Initial equity commitment by PSP Investments of €303 million, of which 50% deferrable at SEGRO's option for up to 2 years<sup>(1)</sup></li> <li>Non-recourse 5-7 year secured JV debt funding of up to c. €390 million at a c. 40% LTV ratio and a weighted average margin above Euribor of c. 185bps (credit committee approved and subject to finalisation of due dilinger and decomposition)</li> </ul>
	diligence and documentation)
Commitment for Growth	<ul> <li>€123 million binding equity commitment from SEGRO and PSP Investments to fund development of adjacent seed land</li> </ul>
	Intention of SEGRO and PSP Investments to contribute additional equity to fund further growth of the Venture
Fees	SEGRO to act as asset, property and development manager and earn associated fees
	SEGRO also entitled to an incentive fee depending on future performance of the Venture
Exclusivity	Exclusive logistics investment vehicle of SEGRO in the Venture's Target Markets
	<ul> <li>Venture will have a right of first refusal on logistics land retained by SEGRO and new logistics acquisitions in the Target Markets</li> </ul>
Liquidity	Perpetual life vehicle, with periodical liquidity rights, starting in year 10
	3-year lock-up, following which either party have the ability to reduce their ownership to no less than 25%



#### Transaction proceeds and impact on leverage

- Net cash proceeds to SEGRO at Closing of £434 million (€508 million) with a further £129 million (€152 million) of consideration deferred for up to two years
- Flexibility for SEGRO on the deferred consideration depending on Group's funding requirements
- Proceeds initially applied to repay bank borrowings with any balance held in cash
- Impact on SEGRO:
  - Reduction in Group net debt of £571 million<sup>(1)(3)</sup>
  - Look-through LTV as at 30 June 2013 reducing on a pro forma basis by 4% from 52% to 48%
  - Pro forma EPRA NAV decreased from 294 pp to 292 pp including net costs of £17m in respect of transaction costs and transfer taxes / stamp duties
  - No anticipated change in rating from Fitch

Proceeds to SEGRO	(1)	
	€m	£m
Sale of Seed Portfolio	973.8	831.6
Less: SEGRO equity contribution (50%) <sup>(2)</sup>	(303.2)	(258.9)
Less: SEGRO transaction costs	(10.6)	(9.1)
Total Proceeds	660.0	563.6
of which: cash proceeds at completion	508.4	434.2
of which: deferrable proceeds (up to 2 years)	151.6	129.4

#### Balance Sheet Impact<sup>(1)</sup>

£m	June-13	Pro Forma
Look-through Net Debt	2,436	2,061
Look-through GAV	4,687	4,301
Look-through LTV (%) <sup>(4)</sup>	52%	48%
EPRA NAV (pp)	294	292

#### Notes

3. Includes £4.8m gain on sale arising from difference between 7% coupon on deferred consideration and 5% coupon factored into EPRA earnings and net of £3m transaction costs incurred to date

4. Deferred consideration treated as cash equivalent

<sup>1. £/€</sup> exchange rate of 1.17 as at 30 June 2013

<sup>2.</sup> Including real estate transfer taxes / stamp duties, and set-up costs at 50% SEGRO share

#### Impact on SEGRO's earnings



- Full-year reduction in EPRA post-tax earnings of £11 million (€13 million), as a result of:
  - The deleveraging effect from selling 50% of the assets going into the Venture (loss of rents less interest savings)
  - Partially compensated by fees earned from the Venture and the interest income on the deferred consideration
- SEGRO expects to mitigate the loss in earnings over time as proceeds are re-invested into the Venture and in its other on-balance sheet activities
- Dividend expected to remain covered by EPRA earnings
  - Remain committed to at least maintain the dividend through the portfolio re-shaping process

Annualised Impact on EPRA Post-Tax Earnings <sup>(1)</sup>				
	£m	рр		
NRI Impact	(54.2)	(7.4)		
Reduction of JV earnings (Belgium JV) <sup>(2)</sup>	(1.0)	(0.1)		
Share of Venture earnings	20.5	2.8		
Fees from Venture	5.2	0.7		
Interest Savings <sup>(3)</sup>	12.2	1.6		
Coupon on Deferred Consideration <sup>(4)</sup>	6.5	0.9		
Total impact on SEGRO earnings	(10.8)	(1.5)		

Impact of Re-Investment into the JV on EPRA Earnings (£m)<sup>(1)(5)</sup>

		Total Portfolio Investment by SEGRO (50% Share)		
		€200m	€350m	€500m
Average Gross Yield	7.0%	£7.2m	£12.6m	£18.0m
	7.5%	£8.0m	£14.0m	£20.0m
	8.0%	£8.8m	£15.4m	£22.0m

#### Notes

- 1. £/€ exchange rate of 1.17 as at 30 June 2013
- 2. Corresponds to share of EPRA profit from 50% stake JV in Belgium in 2012
- 3. Assumes £434m bank debt paydown

5. Total portfolio investment includes SEGRO equity contribution and share

<sup>4. 7%</sup> minimum coupon paid by PSP Investments on deferred consideration of £129m, of which 5% factored into EPRA earnings



This presentation may contain certain forward-looking statements with respect to SEGRO's expectations and plans, strategy, management's objectives, future performance, costs, revenues and other trend information. These statements and forecasts involve risk and uncertainty because they relate to events and depend upon circumstances that may occur in the future. There are a number of factors which could cause actual results or developments to differ materially from those expressed or implied by these forward looking statements and forecasts. The statements have been made with reference to forecast price changes, economic conditions and the current regulatory environment. Nothing in this presentation should be construed as a profit forecast. Past share performance cannot be relied on as a guide to future performance.