



# BANK AND BONDHOLDER DAY

**25 OCTOBER 2016** 

# Agenda

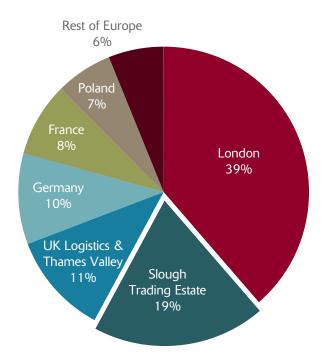


Time	Topic	Speaker	
11.15	Welcome and update on operational performance	David Sleath, CEO	
	Financial performance	Justin Read, Group Finance Director	
	Financing update	Octavia Peter, Head of Tax and Treasury	
	Introduction to Slough Trading Estate	Gareth Osborn, Business Unit Director for Thames Valley and National Logistics	
	Q&A and Tour details		
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13.00	Tour of the Slough Trading Estate including customer visits		
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## Slough Trading Estate



#### SEGRO portfolio by geography (£5.9bn at share)



Slough Trading Estate in figures (30 June 2016)				
Floor space (sq ft)	5.7 million			
No. of customers	350			
Valuation (completed assets)	£1,086 million			
Yields • Net initial • True equivalent	4.9% 6.0%			
<ul><li>Rents</li><li>Passing</li><li>Contracted (topped-up)</li><li>ERV</li></ul>	£55.9m £61.4m £66.5m			
<ul><li>Land and development</li><li>Area</li><li>Value (at share)</li></ul>	7 hectares £35m			
Vacancy rate (by ERV)	6.0%			
WAULT (to earlier of break or expiry)	8 years			



#### Opportunity to catch up with/meet some of the wider SEGRO team



Gareth Osborn
Business Unit Director,
Thames Valley & UK
Logistics



**Paul Lewis**Regional Director,
Thames Valley



Harry Stokes
Head of Investor Relations &
Research



Oliver White Finance Director, Thames Valley & UK Logistics



Sean Doherty
Tax Manager



Thurai
Sithambarnathan
Reporting Manager



Jeremy Yeung
Tax & Treasury
Accountant



Ellie Dale
Investor Relations
Coordinator & PA to
Justin Read and Phil
Redding





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# STRONG OPERATING PERFORMANCE

**DAVID SLEATH** 

### Well placed to outperform



- Market backdrop remains favourable
  - Structural drivers of occupier demand
  - Low availability, constraints in new supply
- SEGRO well placed to capitalise on opportunities
  - Development
  - Asset management
  - Prudent financial management
- Near-term growth underpinned by committed developments
  - Largely de-risked through pre-lets
  - Significant potential to add further projects

## Strategic priorities remain unchanged



#### **Asset Management**

- Record low vacancy rate of 4.8%
- 4.1% like-for-like net rental income growth
- 3.9% uplift from rent reviews and renewals

#### Disposals

- £383m of disposals completed in the period
  - Bath Road offices £325m
  - SELP transfers €97m<sup>1</sup>
  - Other non-strategic £20m

#### Development

- 14 projects completed: £10m potential rent, 83% leased
- Leasing of speculative projects ahead of appraisals
- 10 pre-let agreements signed in the period

#### Acquisitions

- Lower priority given asset pricing
- £14.5m spent on urban warehouses in Continental Europe
- £44m spent on land and £49m on land options



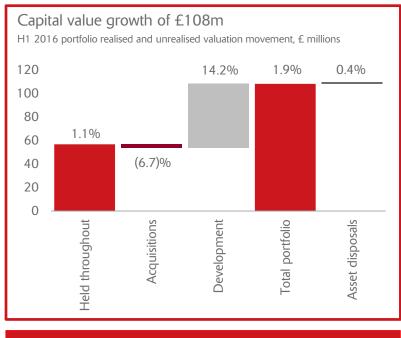


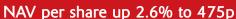


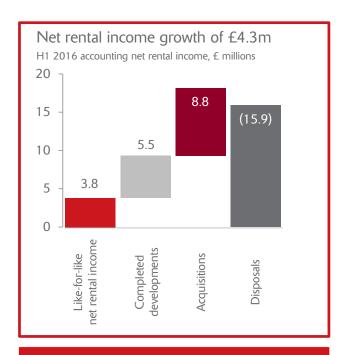
1 At 100%

#### ...leading to strong operating and capital performance in H1









Adjusted EPS up 6.5% to 9.8p

## Taking advantage of development opportunities



#### Completed developments



- £82m of capital invested
- £10m of potential rent, 83% secured
- Fully-let yield of 7.9%

#### Current pipeline (c6-8 months)



- £210m invested; £125m cost to complete
- £26.5m rent, 67% pre-let
- 7.9% yield on cost

#### Near-term pipeline (12-18 months)



- £228m of potential capex
- £24m of rent
- 63% of rent associated with pre-lets signed or in advanced discussion

## Further development opportunities



#### Current land bank

(30 June 2016)



#### Future pipeline on current land bank (1-5 years)

- SEGRO-owned land bank
- £900m potential capex (excl land)
- **SEGRO**

• £100m potential rent

#### Land under option (1-10 years)

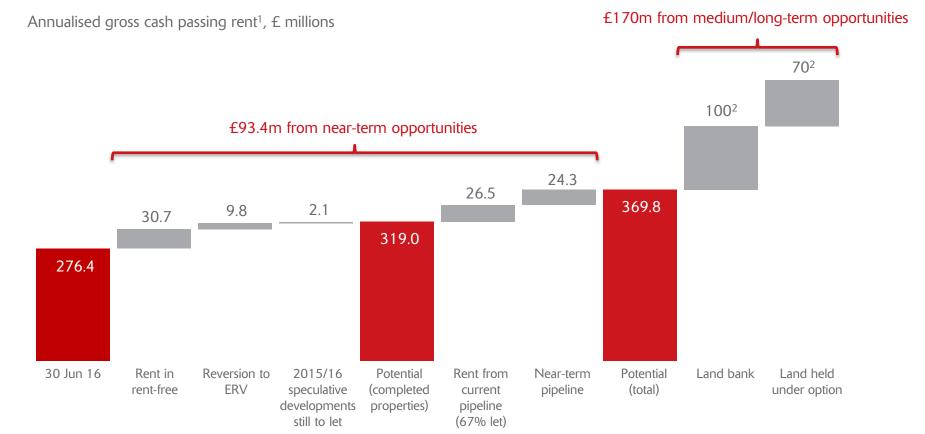
- SEGRO control
- £850m potential capex (incl land)
- £70m potential rent





## Substantial opportunity to grow rental income





<sup>1</sup> Including JVs at share; excludes rental value of vacant properties of £17.5m 2 Estimated. Excludes rent from development projects identified for sale on completion



#### Strong lettings progress

£13.5m new rent contracted (+27% vs Q3 2015)

### Healthy development pipeline

- 553,400 sq m approved or under construction
- £29m of gross rent potential, 76% pre-let
- 7.8% yield on development cost

### Disciplined capital management

- £43m net investment in development and acquisitions
- New equity raised to fund development pipeline
- Unsecured bond and RCF in SELP to reduce funding costs and improve efficiency





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**H1 2016 RESULTS** 

**JUSTIN READ** 

#### H1 2016 Financial Summary



## Good earnings momentum

- Healthy like-for-like net rental income growth
- Strong contribution from development
- Offsets loss of income from disposals

+6.5%	Adjusted EPS, 9.8p
+4.1%	Like-for-like net rental income growth
4.8%	Vacancy rate (FY 2015: 4.8%)

#### 2.6% increase in NAV

- Capital value growth from asset management actions, developments and UK ERV growth
- Stable yields

+1.9%

EPRA NAV per share

Capital value growth

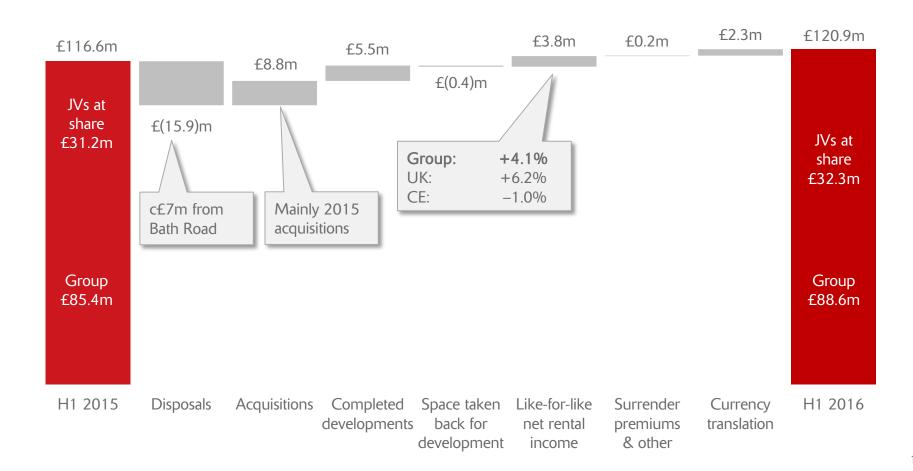
- Strong financial structure
  - Net divestment during the period

36%

Loan to Value ratio (FY 2015: 38%)

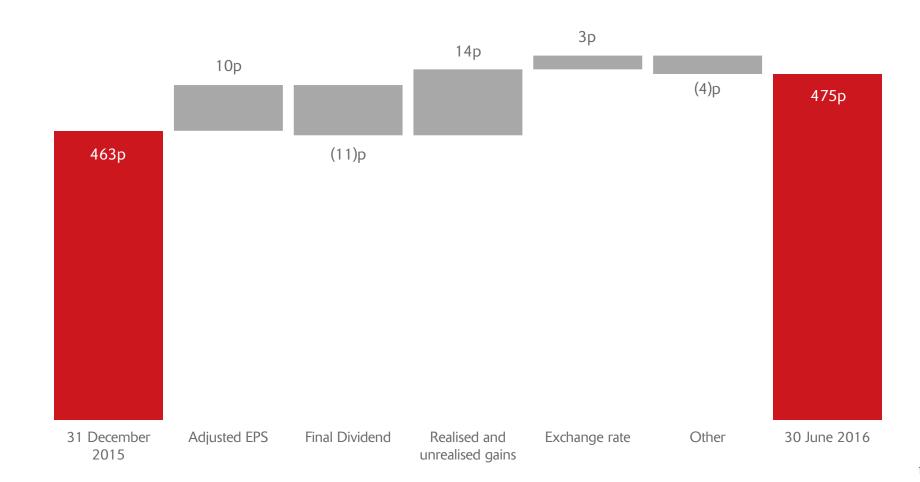
### 4.1% growth in like-for-like net rental income





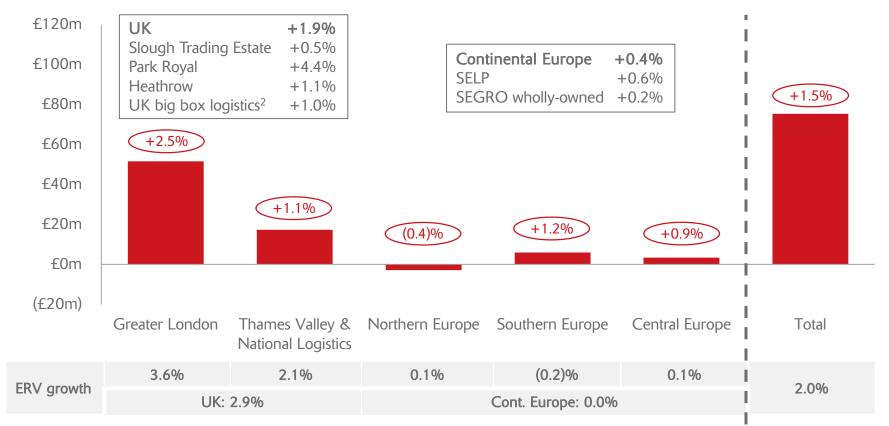
#### 2.6% increase in EPRA NAV





## Portfolio value change driven by asset management and ERV growth<sup>1</sup>





<sup>1</sup> Percentage change relates to completed properties, including JVs at share.

#### Outlook



- Optimistic about occupational markets
  - Structural demand drivers, supply likely to remain constrained
- Too early to assess the impact of the EU referendum
  - Encouraging early signs
- Asset values likely to out-perform wider real estate market
- Well positioned to take advantage of suitable investment opportunities

Future earnings growth underpinned by developments





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## FINANCING UPDATE

**OCTAVIA PETERS** 

## Financing activity in 2016



January 2016: APP JV facilities refinanced

£400m

May 2016: Group revolving credit facilities refinanced and increased

€780m

September 2016: 10% equity placing to fund development pipeline

£325m

October 2016: Inaugural SELP bond and RCF

€700m

#### Solid financial position



	30 Sept 2016 £m	30 June 2016 £m	31 Dec 2015 £m
Group only			
Net borrowings (£m)		1,707	1,807
Group cash and undrawn facilities (£m)		440	234
Weighted average cost of debt <sup>1</sup> (%)		3.7	3.7
Interest cover <sup>2</sup> (times)		2.4	2.5
Including JVs at share			
Net borrowings (£m)	1,900	2,112	2,193
LTV ratio (%)	32	36	38
Average maturity of debt (years)		6.3	6.0
Fixed rate debt as proportion of net debt (%)		83	75
Weighted average cost of debt <sup>3</sup> (%)		3.4	3.5

 Attractive marginal cost of Group bank borrowings of c1.3% (UK) and 0.7% (CE)<sup>4</sup>

- No scheduled Group debt maturities until mid-2018
- Estimated development capex: FY 2016: c£300m

FY 2017: c£250-300m

Net debt (incl JVs) fell £293m principally reflecting proceeds of placing, net divestment and development capex during the period

<sup>1</sup> Based on gross debt, excluding commitment fees and amortised costs

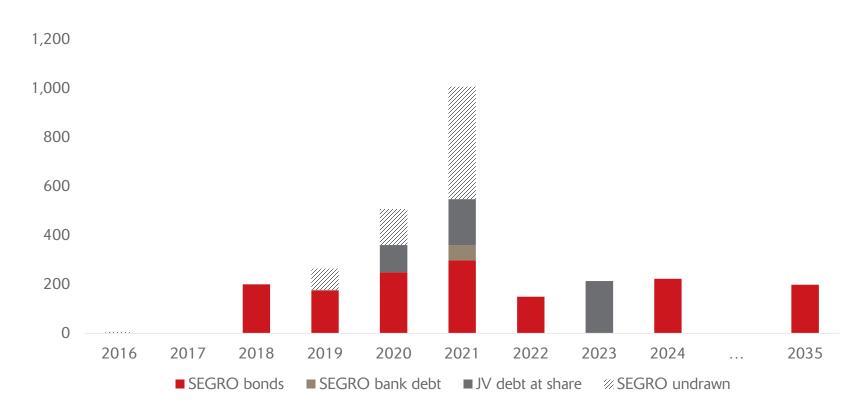
<sup>2</sup> Net rental income / EPRA net finance costs (before capitalisation) on an annualised basis

<sup>3</sup> Fixed for an average period of 6.8 years

<sup>4</sup> Marginal borrowing costs after commitment fee

## Debt maturity profile at 30 September 2016 (incl SELP bond), £m





## Priorities and strategy for 2017/2018



- Maintain strong liquidity profile
  - Re-finance 2018 bond maturity
  - Second SELP bond fully unsecured
- Prudently manage interest costs
  - Fixed:floating mix and length of fixed cover
  - Currency mix of debt
- New team





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# SLOUGH TRADING ESTATE

**GARETH OSBORN AND PAUL LEWIS** 

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## New Chief Financial Officer in 2017



#### Soumen Das

- Will join SEGRO likely in early 2017
- Joined Capital & Counties plc as Finance Director in 2010
- Became Managing Director of Covent Garden in 2015
- Prior experience in Mountgrange Investment Management (now Clearbell Capital)
- Previously an investment banker at UBS







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A&P

## Forward-looking statements



This presentation may contain certain forward-looking statements with respect to SEGRO's expectations and plans, strategy, management's objectives, future performance, costs, revenues and other trend information. These statements and forecasts involve risk and uncertainty because they relate to events and depend upon circumstances that may occur in the future. There are a number of factors which could cause actual results or developments to differ materially from those expressed or implied by these forward looking statements and forecasts. The statements have been made with reference to forecast price changes, economic conditions and the current regulatory environment. Nothing in this presentation should be construed as a profit forecast. Past share performance cannot be relied on as a guide to future performance.