

2014 Bank and Bondholder meeting 4th September 2014





- Welcome (David Sleath, CEO)
- Business Review (David Sleath, CEO)
- Financial Review (Justin Read, Group Finance Director)
- Funding overview (Andrew Pilsworth, Head of Corporate Finance)
- Wrap-up and Q&A
- Appendices

Welcome



- Presentation including formal Q&A should last around an hour
- If you can, please join us for drinks and canapés afterwards
- Opportunity to meet/catch-up with some of the wider SEGRO finance team:



Octavia Peters (Head of Tax & Corporate Finance Manager)



Rod Macaskill (Treasurer)



Simon Clubbs (Tax Manager)



Harry Stokes (Head of Investor Relations & Research)





Business Review David Sleath, Chief Executive

SEGRO, Gonesse

Portfolio overview £4.5bn¹ of modern 'industrial' property



Larger logistics warehouses



£1.3bn¹ portfolio; 3.3m sq m

- 'Big box' sheds (>10,000 sq m)
- Generic buildings; wide range of users
- Located near key transport nodes
- Relatively long leases
- Let to large retailers & 3PL providers

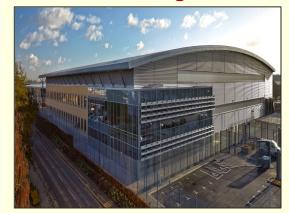
Smaller warehouses & light industrial buildings



£1.9bn¹ portfolio; 1.9m sq m

- Multi-occupier estates/urban logistics
- Generic buildings; wide range of users
- Located in/around major conurbations
- Lease terms more varied more management intensive, but higher growth potential

Alternative, higher value buildings

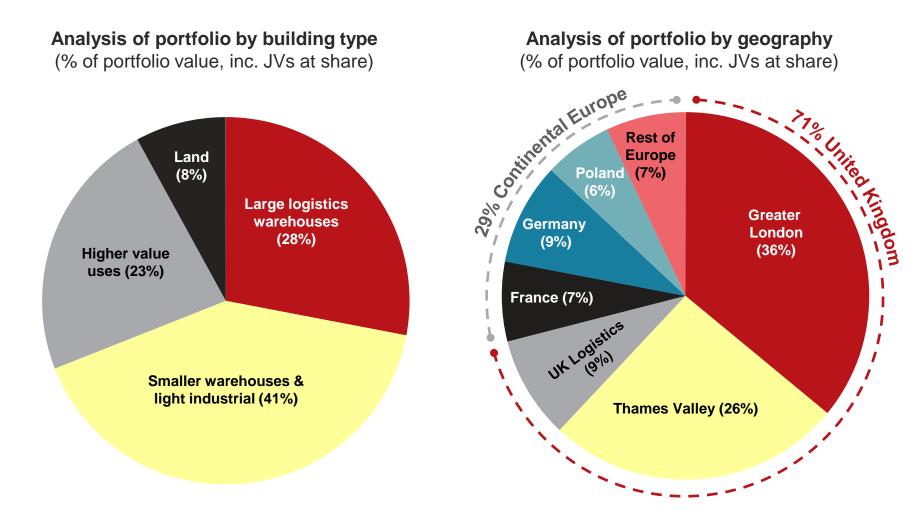


£1.0bn¹ portfolio; 0.6m sq m

- Data centres, showrooms, trade counters, offices, self storage
- Built on industrial land in 'edge of town locations'
- Attract premium rents/superior terms to standard industrial uses

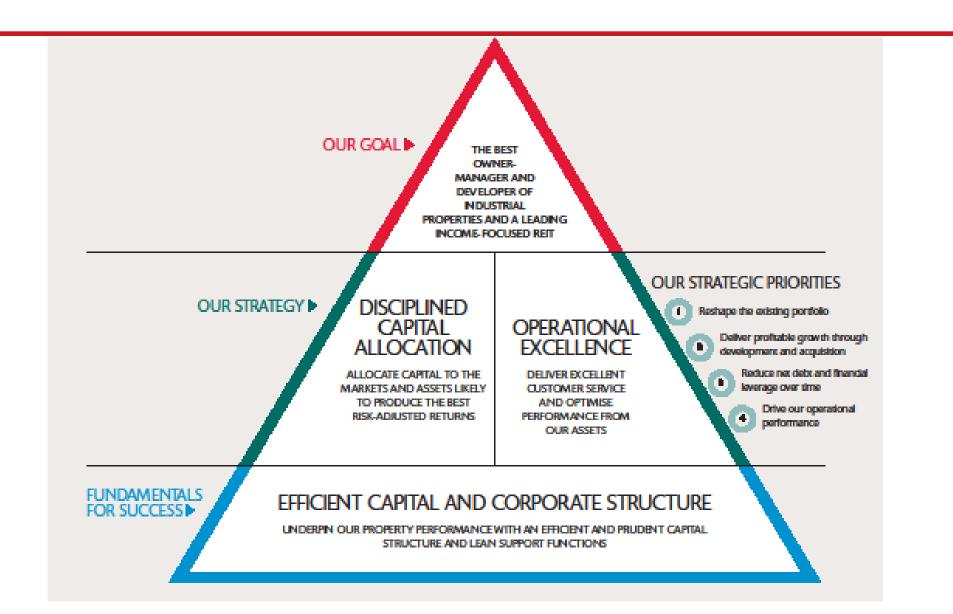
Capital allocated to attractive products and markets





Our strategy





H1 2014 Continued delivery of our strategic priorities



1	Reshape the existing portfolio	 £161m of disposals¹ in line with Dec-13 valuation Average topped-up initial yield on sale of 8.1% Non-core assets now only 7% of portfolio¹
2	Deliver profitable growth by reinvesting	 £224m of acquisitions of grade A logistics £82m investment in profitable development pipeline Blended yield on investment of 8.7%
3	Reduce net debt and introduce third party capital	 Net borrowings² up by £201m due to investment LTV² now 43.6% (pro forma c.45%³) Committed to long-term LTV target of 40%
4	Drive operational performance across the business	 +£1.2m net absorption, lettings 2.3% above ERVs LFL net rental income +5% in UK portfolio; overall flat Vacancy rate improved to 8.3% from 8.5%

1 Adjusted for sale of Pegasus Park, Belgium (expected completion in Q3 2014)

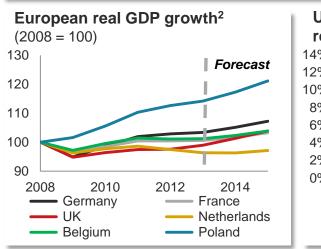
2 Including JVs at share

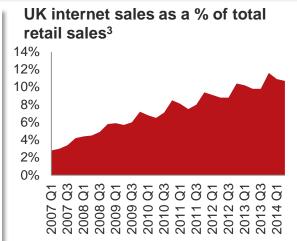
3 Pro forma for acquisitions and disposals agreed or completed after 30 June 2014

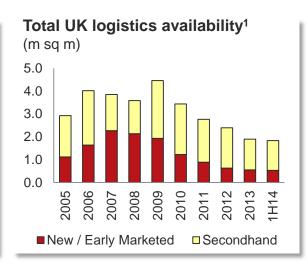
Future growth underpinned by favourable market environment



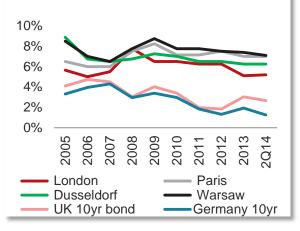
- Economic environment improving
- Structural changes in retail supply chain (e-commerce; convenience)
- Supply conditions remain tight
- Strong investor appetite for logistics warehouses







Prime industrial yields⁴



Creating value and driving income growth





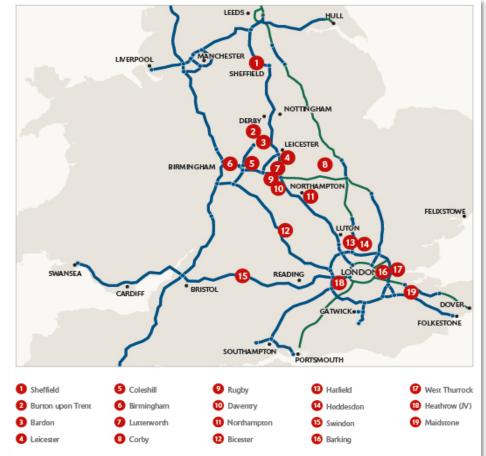
& Operational excellence

Accretive acquisitions Building scale in UK logistics



- Acquired remaining 50% share of LPP for £96m
 - o Reflects asset price of £350m (100%)
 - Topped-up NIY of 6.6%
 - o 12 logistics warehouses (377,000 sq m)
 - Occupiers include Sainsbury's, Tesco, Booker, Royal Mail, DHL
 - o Expands exposure to key logistics market
 - o No incremental management costs
 - Opportunity to refinance debt with SEGRO cash and facilities at lower cost
- Acquired portfolio of 4 logistics warehouses
 - Purchase price of £49.5m (NIY of 6.3%)
 - 3 'big box' distribution warehouses located within the UK logistics "golden triangle"
 - 1 high-spec light industrial warehouse

SEGRO UK Logistics portfolio



Creating value and driving income growth



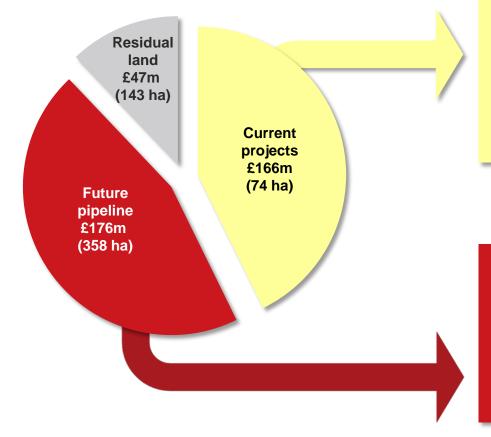


& Operational excellence

Developing new assets A valuable source of future income & value



Current land & development holdings by value (as at 30 June 2014)



28 Current projects (335,000 sq m)

- £90m estimated development cost (exc. land)
- Annual rent of £22m (50% pre-let)
- 9.4% estimated yield on total development cost¹
- 106,400 sq m of speculative projects

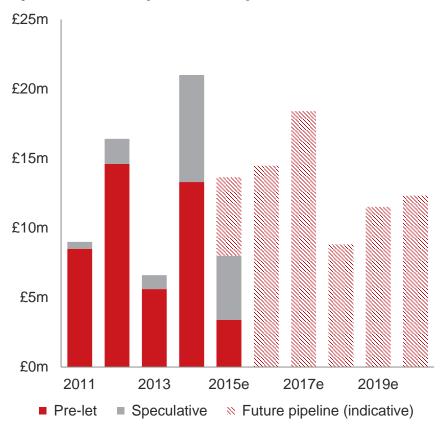
Future pipeline (1.6m sq m)

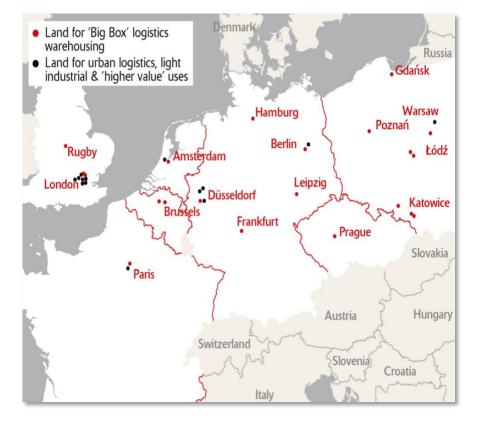
- £600m estimated development costs
- £71m of potential annual rent
- 9.2% estimated yield on TDC¹
- 11.8% estimated yield on new money

Developing new assets Encouraging pipeline of opportunities



Fully-let annualised gross rental income – by year of development completion¹

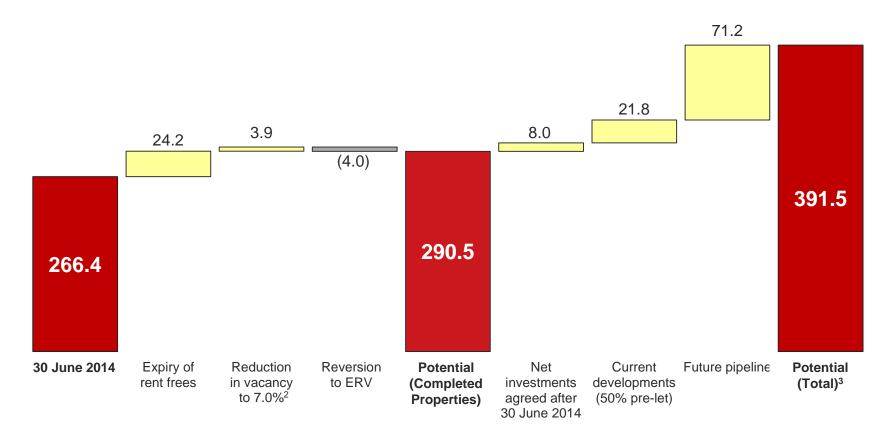




Driving income growth Existing assets and potential investment



Annualised gross cash passing rent¹, £millions







Delivering on the strategy Building for the future

- Occupational and investment markets continue to strengthen
- Further progress in portfolio reshaping moving from net divestment to net investment
- Well placed to capitalise on future opportunities







Financial Review Justin Read, Group Finance Director





	H1 2014	H1 2013	Change
EPRA PBT	£66.7m	£69.0m	(3.3)%
EPRA EPS	8.9p	9.2p	(3.3)%
Dividend per share	4.9p	4.9p	-

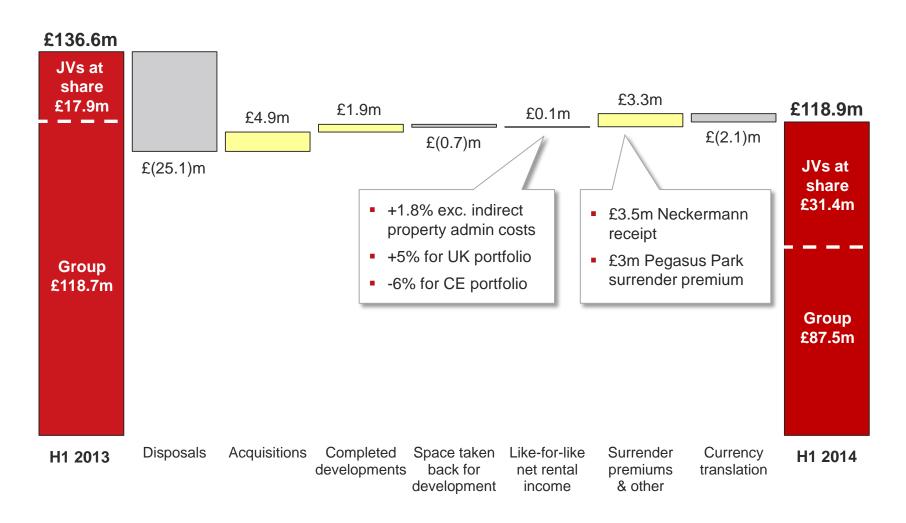
Earnings reduction from 2013 disposals largely offset by net investment in 2014

	30 June 2014	31 Dec 2013	Change
EPRA NAV per share ¹	333p	312p	+6.7%
Loan to value ratio			
(inc. JVs at share) ²	44%	42%	+2ppts

 Positive growth in NAV driven by 4.5% portfolio valuation uplift

Net rental income 13% lower due to disposals; LFL net rental income stable





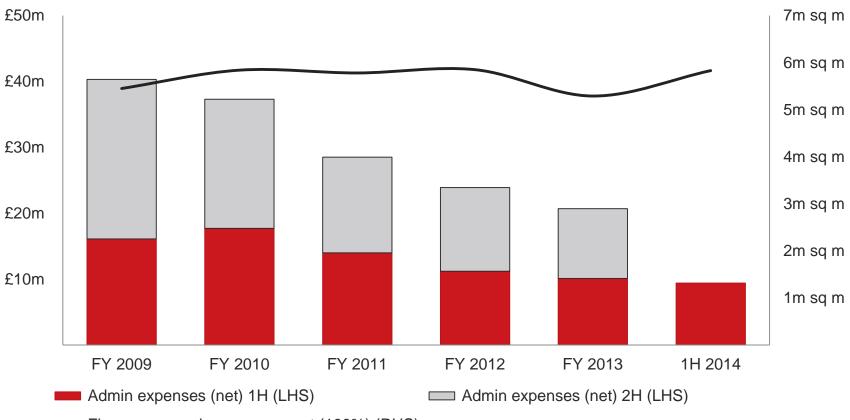


Inc. JVs at share	H1 2014	H1 2013	Change
	£m	£m	%
Gross rental income	144.3	165.3	(12.7)
Property operating expenses	(20.0)	(25.9)	
Administrative expenses	(11.7)	(12.1)	
JV operating expenses	(5.8)	(2.8)	
JV management fees	5.8	2.0	
Total costs	(31.7)	(38.8)	(18.3)
Total cost ratio ¹	22.0%	23.5%	

Improved cost efficiency by exploiting economies of scale



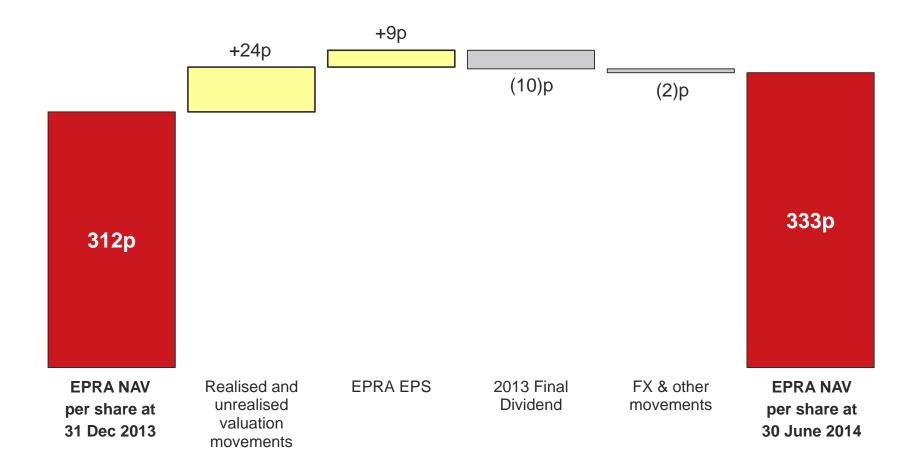
Administrative expenses (less JV management fees) vs. floor space under management



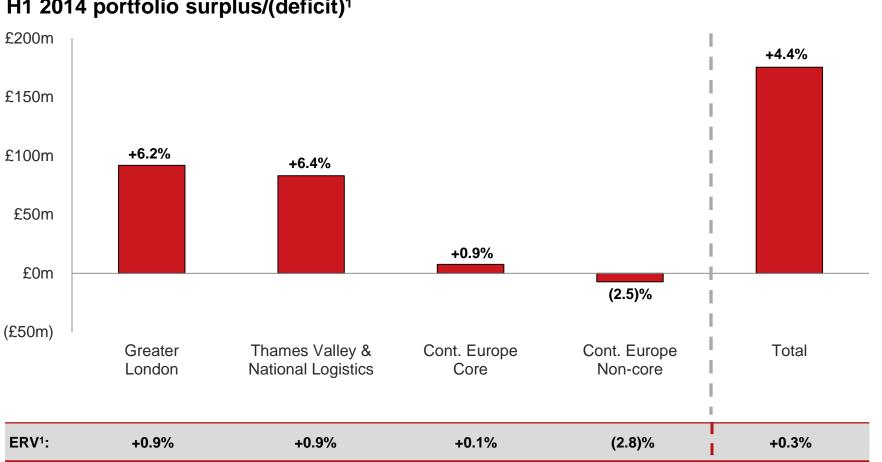
----- Floor space under management (100%) (RHS)

6.7% increase in EPRA NAV per share









H1 2014 portfolio surplus/(deficit)¹

1 In relation to completed properties, including joint ventures at share



- H1 2014: results reflect progress with strategy implementation
 - Earnings 3% lower; impact of disposals on NRI largely offset
 - Positive valuation uplift leading to 6.7% NAV increase
- Interim dividend maintained at 4.9 pence
- H2 2014: further earnings momentum from committed development programme and accretive acquisitions



Funding Review Andrew Pilsworth, Head of Corporate Finance



Strong financial position



	30 June 2014	31 Dec 2013
Group only:		
Net borrowings (£m)	1,670	1,459
Gearing (as per borrowing covenants)	67%	62%
Group cash & undrawn facilities (£m)	483	982
Weighted average cost of debt ¹ (%)	4.5	4.5
Average duration of debt (years)	8.2	8.7
Interest cover ² (times)	2.2	2.2
Fixed interest cover (policy 50-100%)	76%	76%
Currency hedge (policy 50-100%)	89%	78%
Including JVs at share:		
Net borrowings (£m)	2,090	1,889
LTV ratio ³ (%)	43.6	42.4
Weighted average cost of debt ¹ (%)	4.3	4.2

Net debt (inc. JVs) increased £201m reflecting net investment in H1 2014

2 Net rental income / EPRA net finance costs (before capitalisation) on an annualised basis

3 Includes £124m deferred consideration from the creation of the SELP JV

Pro forma LTV at c45% after LPP, UK logistics portfolio and Pegasus

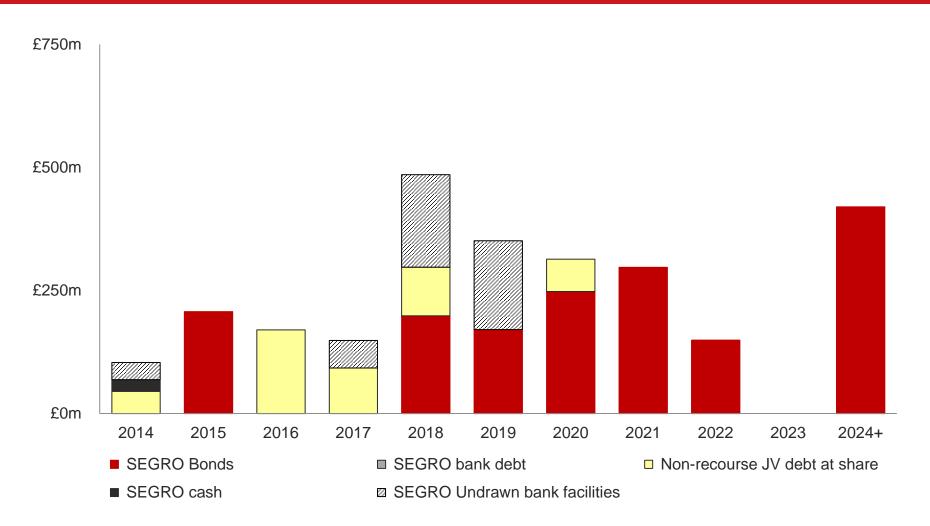
Group's adjusted gearing covenant remains significantly below maximum permitted level of 160%

Well hedged against interest rate and currency risks

¹ Based on gross debt, excluding commitment fees and amortised costs

Debt Maturity Profile As at 30 June 2014





Bank facilities restructured to extend maturity and provide strong liquidity



Group cash & undrawn facilities	
	£m
Undrawn facilities	459
Cash	24
Cash & Undrawn facilities (at 30 June 2014)	483
Re-leveraging of recent SELP acquisition	63
Acquisition of LPP (50% share)	(96)
Acquisition of UK logistics portfolio	(50)
LPP debt brought on balance sheet	(166)
Sale of Pegasus Park	66
H2 2014 committed development spend	(65)
Pro forma cash & undrawn facilities	235

- Secured/amended €460m of bank facilities at reduced cost and extended maturity
- These facilities are c. 50% drawn on a pro forma basis – balance sheet now much more efficient (£234m surplus cash at 31 December 2013)
- £248m of net outflow agreed/committed for H2 2014
- £312m of non-core assets remaining



- Strong but more efficient funding position following transactions in 2014
- Consistent approach to debt funding strategy
 - Unsecured debt on-balance sheet; secured non-recourse debt in JVs
 - Commitment to a relationship banking model
 - Relatively high levels of currency and interest rate hedging
- Short-term priorities
 - Managing 2015 debt maturities
 - Funding ongoing capital recycling
 - Managing fixed interest cover





Wrap-up and Q&A

Slough Trading Estate, UK



Appendix I Portfolio and financial data

Slough Trading Estate Transforming into a modern business park



Key portfolio data		
AUM £1,106m	Value (at share) £1,106m	Value movement ¹ +5.8%
Average lease ² 7.5 years	Vacancy rate 7.4%	Equivalent yield 7.0% (-40 bps)

Highlights for the period

- LFL rental growth +3.5% (Thames Valley); 94% of rent at risk retained
- 9,300 sq m of developments completed; pre-lets signed for 12,900 sq m (£1.9m of rent);
- 31,600 sq m under construction, £5.3m of potential rent
- Building a new road bridge to alleviate bottle-neck and improve north-south access
- Rental values rising for newly completed, weaker for older space; yields tightening





Greater London Exploiting shortage of Grade A stock



Key portfolio data			
AUM	Value (at share)	Value movement ¹	
£2,208m	£1,687m	+6.2%	
Average lease ²	Vacancy rate ¹	Equivalent yield	
7.2 years	7.3%	6.6% (-40 bps)	

Highlights for the period

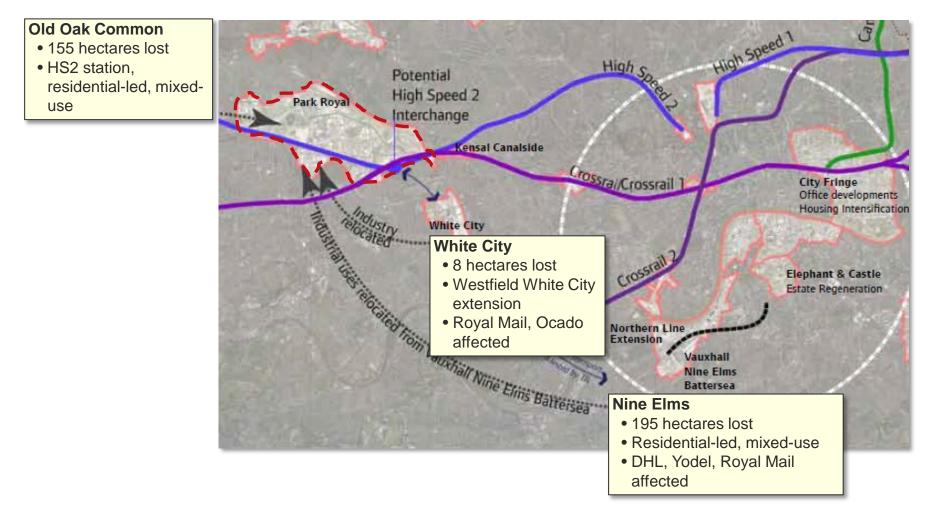
- Very strong occupier demand for new space, secondary stock benefiting too
- LFL net rental income growth of 5.4%
- Park Royal rents struck at 3% above ERV
- Heathrow vacancy reduced, reflecting significant lettings of space in older buildings
- 31,000 sq m spec development at Park Royal and Heathrow
- Rental values rising; yields tightening





Greater London Continued erosion of industrial land





UK Logistics Building scale and creating value



Key portfolio data ¹		
аим	Value (at share)	Value movement ²
£661m	£381m	+7.7%
Average lease ³	Vacancy rate ²	Equivalent yield ⁴
6.6 years	4.8%	6.5% (-40 bps)

Highlights for the period

- Purchased 32,800 sq m logistics warehouse in Magna Park, in the heart of the UK logistics "golden triangle"
- LPP Sheffield let to Great Bear Distribution reducing void
- LPP Avonmouth sold for 5.3% initial yield, producing a 15% profit on cost
- Commenced development at Rugby of 22,000 sq m warehouse for a major international retailer

• Rental values firming; yields tightening





¹ Includes Logistics Property Partnership (at 50% share), Heathrow Big Box and wholly-owned logistics assets

² For completed properties only

³ To first break

Continental Europe Logistics Building scale in a fragmented market



Key portfolio data		
аим £1,252m	Value (at share) £626m	Value movement ¹ +1.3%
Average lease ² 4.9 years	Vacancy rate ¹ 5.5%	Equivalent yield 7.7% (-20 bps)

Highlights for the period

- Completed €472m acquisition of logistics portfolio within SELP, accretive to income (7.1% yield), building scale
- Portfolio has grown from €1bn to €1.6bn since inception of SELP in October 2013
- 124,300 sq m of development underway, all of which is either let or under offer
- Attractive pipeline of further development and smaller acquisition opportunities
- Rental values stable; yields tightening





Continental Europe Light Industrial Anticipating edge-of-town demand



Key portfolio data					
AUM £343m	Value (at share) £343m	Value movement ¹ +0.6%			
Average lease ² 3.5 years	Vacancy rate ¹	Equivalent yield 8.0% (-10 bps)			



Highlights for the period

- 101,200 sq m of development underway, 62% pre-let
- £3.4m of pre-lets signed, including:
 - Zodiac, the aerospace supplies manufacturer, in Paris
 - Ferdinand Gross, the industrial products manufacturer, in Wroclaw, Poland
- Started construction at Dusseldorf light industrial sites City Park (de-risked through pre-let with Deutsche Post) and Rhine Park
- Rental values improving; yields stable



Continental Europe non-core 5% of total assets¹



Key portfolio data ¹					
Value (at share) £237m	Income (at share) ² £21m	Vacancy rate 12.9%			
Net Initial Yield ³ 6.4%	True Equivalent Yield ³ 9.5%				



Highlights for the period

- Pegasus Park sale agreed in July in line with June 2014 value; completion expected in Q3 2014
- Alcatel campus development at Energy Park completed
- Continental European occupational and investment markets remain challenging for older, secondary stock

Energy Park, Vimercate, Milan

2 Income based on headline rental income (after the expiry of rent free periods)

¹ Excluding Pegasus Park, Belgium (sale due to complete in Q3 2014)



	H1 2014		H1 2013	
	£m		£m	
EPRA profit after tax	65.8	8.9p	68.1	9.2p
EPRA NAV	2,470.3	333р	2,175.0	294p
EPRA NNNAV	2,195.4	296p	1,929.3	260p
EPRA net initial yield		5.9%		6.6%
EPRA "topped-up" net initial yield		6.5%		7.5%
EPRA vacancy rate		8.3%		9.5%
EPRA cost ratio (including vacant property costs)		22.0%		23.5%
EPRA cost ratio (excluding vacant property costs)		17.9%		18.5%

EPRA Income Statement JVs proportionally consolidated



	H1 2014					
	Group £m	JVs £m	Total £m	Group £m	JVs £m	Total £m
Gross rental income	107.5	36.8	144.3	144.6	20.7	165.3
Property operating expenses	(20.0)	(5.4)	(25.4)	(25.9)	(2.8)	(28.7)
Net rental income	87.5	31.4	118.9	118.7	17.9	136.6
Joint venture management fee income	5.4	-	5.4	2.0	-	2.0
Administration expenses	(11.7)	(0.2)	(11.9)	(12.1)	-	(12.1)
EPRA operating profit	81.2	31.2	112.4	108.6	17.9	126.5
EPRA net finance costs	(37.1)	(8.2)	(45.3)	(51.0)	(6.6)	(57.6)
EPRA profit before tax	44.1	23.0	67.1	57.6	11.3	68.9
Tax on EPRA profit	(0.9)	(0.4)	(1.3)	(0.9)	0.1	(0.8)
EPRA profit after tax	43.2	22.6	65.8	56.7	11.4	68.1

Pro forma net rental income adjusted for the incremental impact of 2014 transactions



	Group	JVs	Total
	£m	£m	£m
H1 2014 net rental income	87.5	31.4	118.9
Incremental impact of:			
Disposals since 1 Jan 2014 (inc. Pegasus Park)	(6.5)	(0.2)	(6.7)
Acquisitions since 1 Jan 2014 (inc. LPP & UK logistics portfolio)	11.1	0.7 ³	11.8
Developments completed & let since 1 Jan 2014	1.8	-	1.8
Return of Alcatel former offices at Energy Park	(1.4)	-	(1.4)
Receipt from Neckermann administrator	(3.5)	-	(3.5)
Pro forma H1 2014 net rental income	89.0	31.9	120.9

• £2m of potential annual gross rent² from completed, speculative developments

• £22m of annual gross rent² to come from current developments (H2 2014: £15m)

¹ Net of JV management fees payable to the Group

² Annualised income based on headline rental income (on a cash flow basis), after the expiry of rent frees

³ Net impact of SELP portfolio acquisition less the movement of LPP to Group (following acquisition of the remaining 50% share)

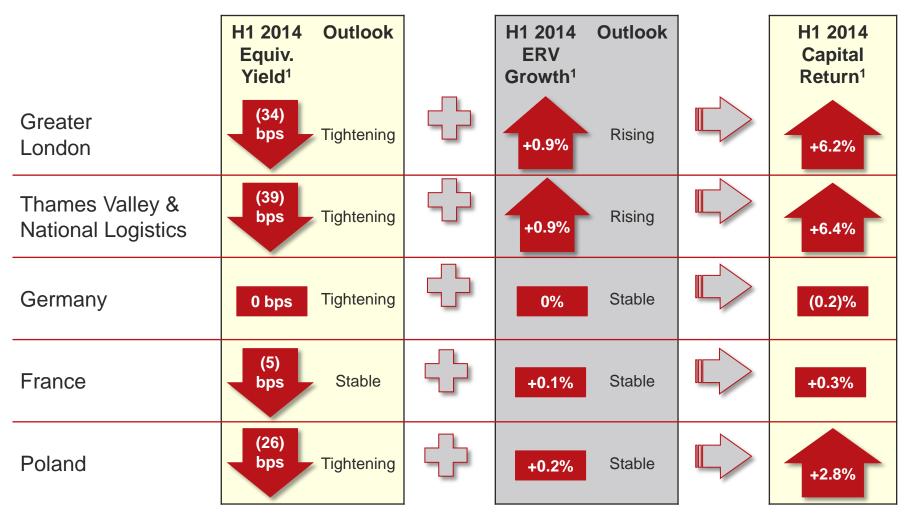
EPRA Balance Sheet JVs proportionally consolidated



	30 June 2014			31 December 2013		
	Group £m	JVs £m	Total £m	Group £m	JVs £m	Total £m
Investment properties	3,069.9	1,302.0	4,371.9	2,910.0	1,079.6	3,989.6
Trading properties	125.7	11.2	136.9	138.7	12.8	151.5
Owner occupied properties	1.3	-	1.3	4.1	-	4.1
Total properties	3,196.9	1,313.2	4,510.1	3,052.8	1,092.4	4,145.2
Investment in JVs	854.0	(854.0)	-	635.7	(635.7)	-
Other net assets/(liabilities)	99.6	(39.0)	60.6	115.3	(27.3)	88.0
Net debt	(1,669.9)	(420.2)	(2,090.1)	(1,459.1)	(429.4)	(1,888.5)
Net asset value ¹	2,480.6	-	2,480.6	2,344.7	-	2,344.7
EPRA adjustments			(10.3)			(32.1)
EPRA net assets			2,470.3			2,312.6

Positive valuation drivers across our core markets, especially in the UK

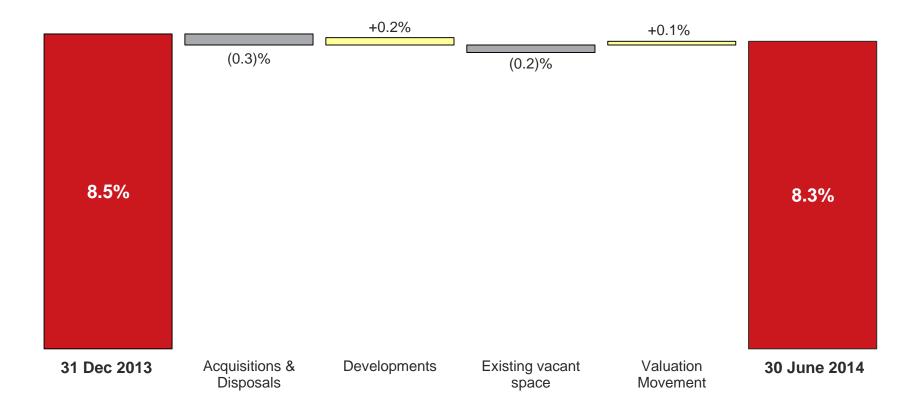




1 For completed properties only (on a like for like basis), excluding assets classified as non-core

Vacancy reduced from 8.5% to 8.3% due to acquisitions and net absorption





43



	H1 2014	H1 2013
	£m	£m
Gross rental income	107.5	144.6
Property operating expenses	(20.0)	(25.9)
Net rental income	87.5	118.7
Share of joint ventures' EPRA profit ¹	22.6	11.4
Joint venture fee income	5.4	2.0
Administration expenses	(11.7)	(12.1)
EPRA operating profit	103.8	120.0
EPRA net finance costs	(37.1)	(51.0)
EPRA profit before tax	66.7	69.0
Tax on EPRA profit	(0.9) / 1.3%	(0.9) / 1.3%
EPRA profit after tax	65.8	68.1

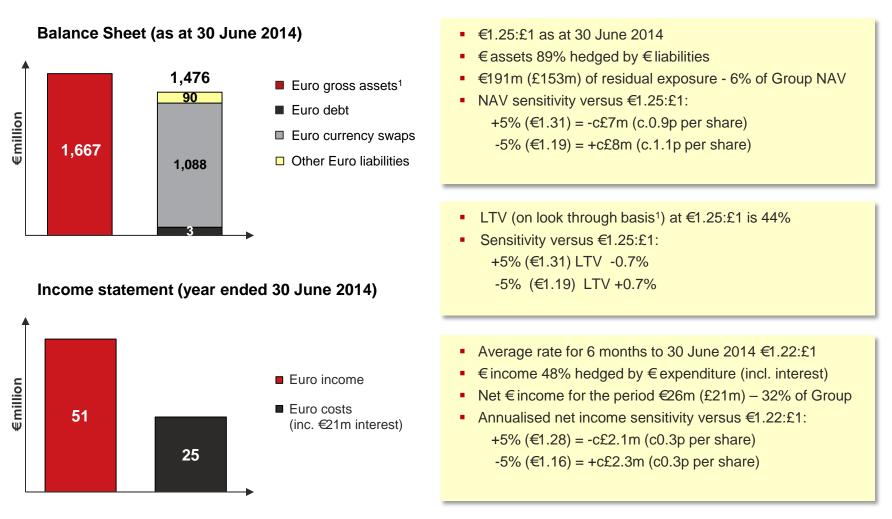
1 Net property rental income less administrative expenses, net interest expenses and taxation See Appendix for proportionally consolidated income statement



	30 June 2014	Weighted average
	£m	cost of gross debt ¹
Group gross borrowings	(1,693.6)	4.5%
Group cash & equivalents	23.7	0.3%
Group net borrowings	(1,669.9)	
SELP deferred consideration	124.0	5.0% ²
Share of JV net borrowings	(420.2)	4.3%
Total properties	4,510.1	
Loan to value	43.6%	

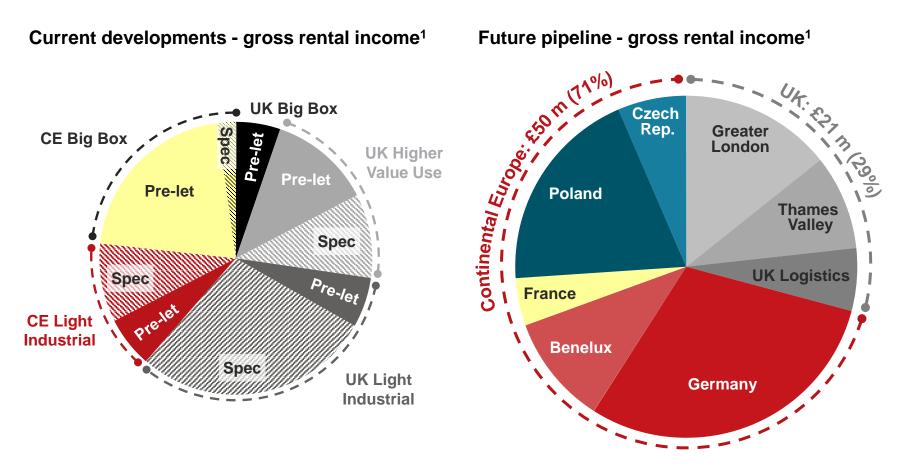
Euro currency exposure and hedging





Development Split by geography and building type



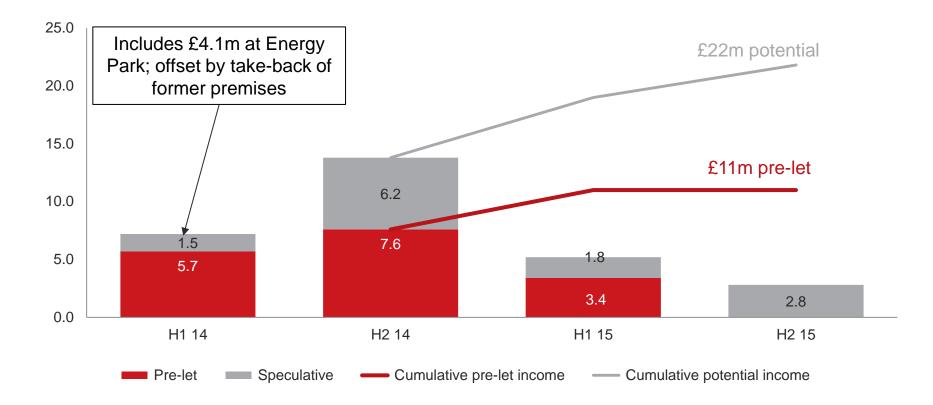


Total annualised gross rent: £22m (50% pre-let)

Total annualised gross rent: £71m

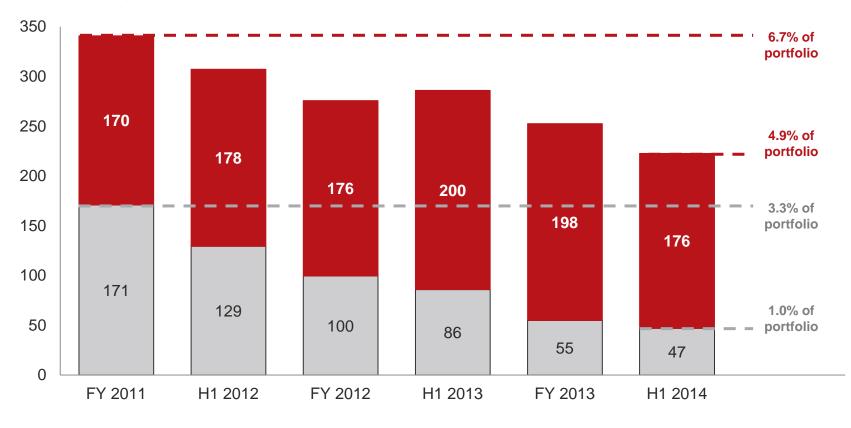


Pre-let annualised gross rental income from completed developments, £ millions¹



Non-core land significantly reduced





Land holdings by value, £ millions

Residual land (Non-core)

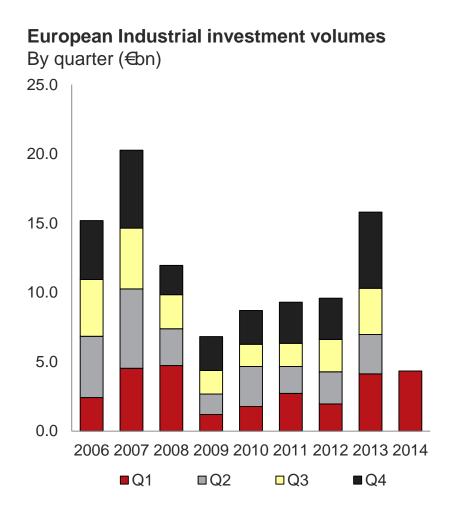
Future development pipeline (schemes not yet commenced)



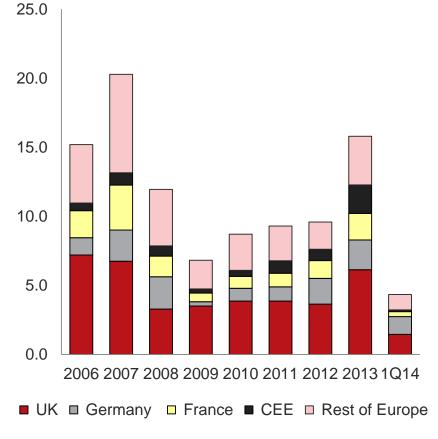


European Industrial investment volumes

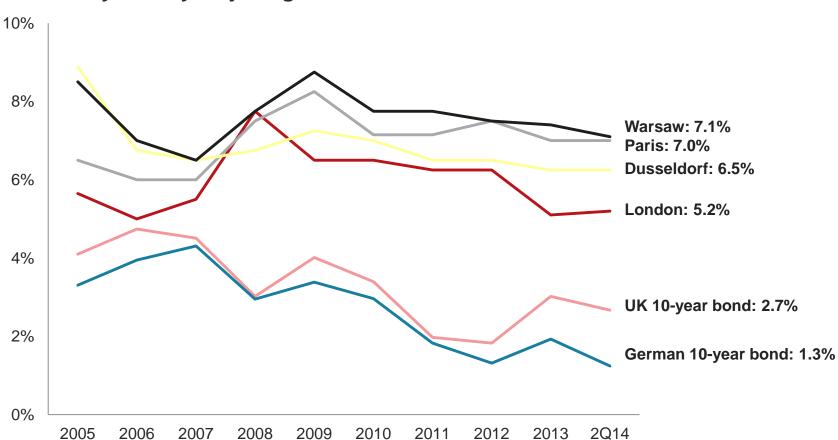




European Industrial investment volumes By country (€on)



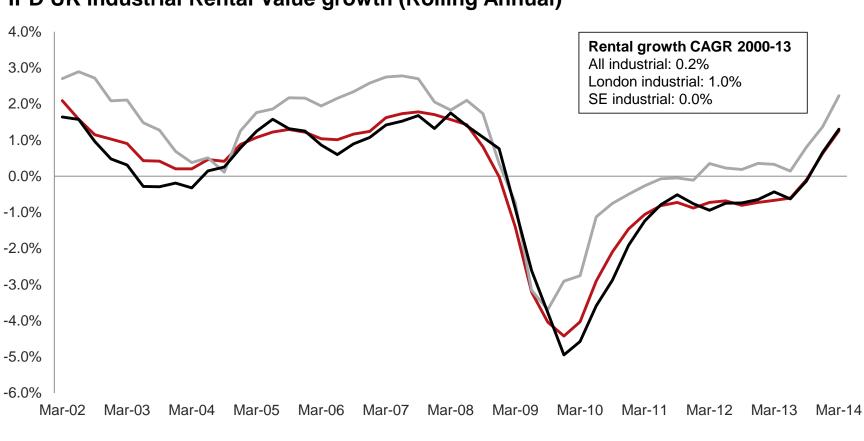
Investment market yield spread vs. 10 year bond yields



Prime net yields by major logistics markets

WHERE BUSINESS WORKS



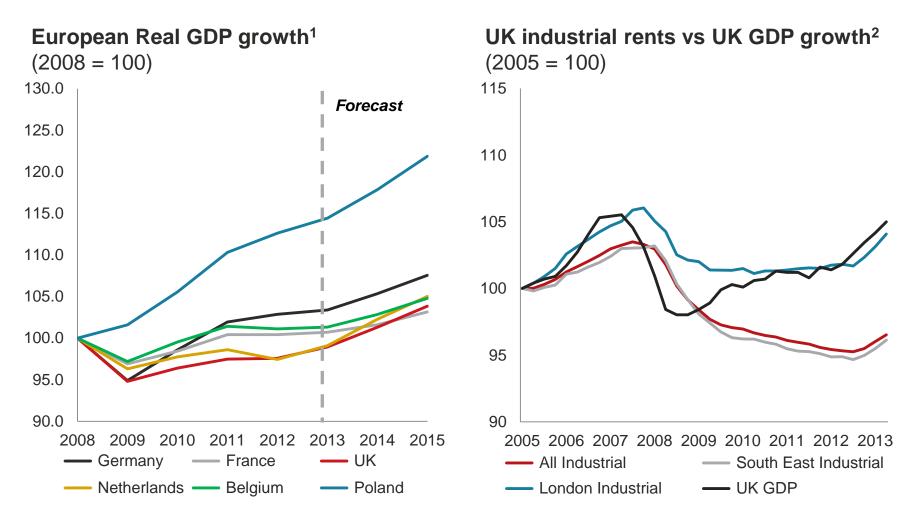


IPD UK industrial Rental Value growth (Rolling Annual)

----- All industrial ------ London industrial ------ South-East Industrial

Improving market outlook for occupational demand



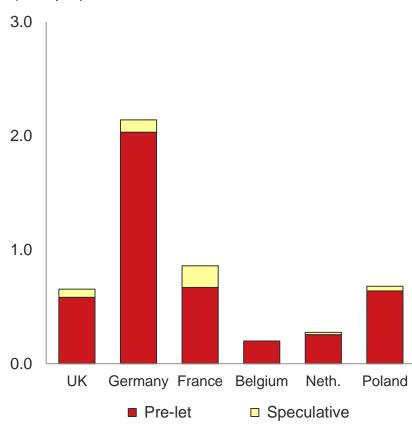


1 Source: OECD (May 2014) 2 Source: IPD Quarterly Index, ONS

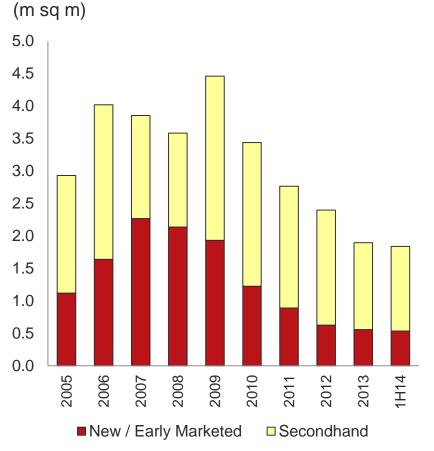
Supply of new space remains significantly constrained



Logistics space under construction¹ (m sq m)

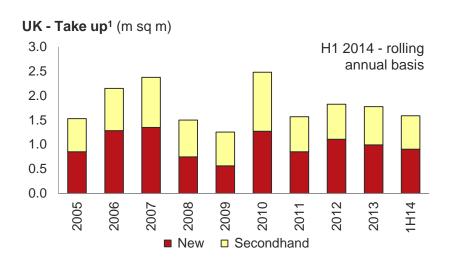


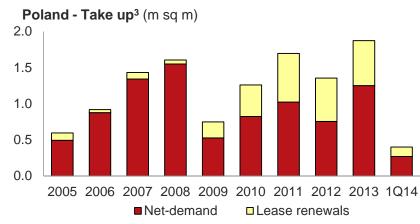
Total UK Logistics availability²



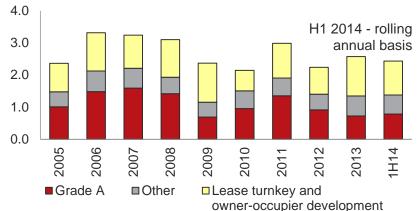
European logistics take-up

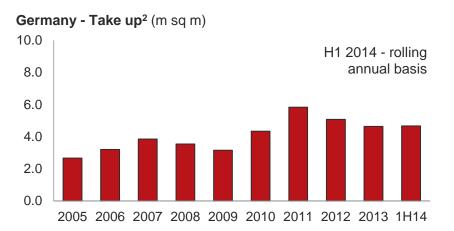






France - Take up² (m sq m)

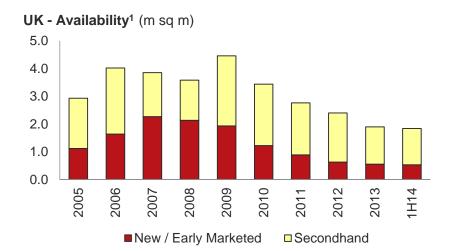




3 Source: Jones Lang LaSalle

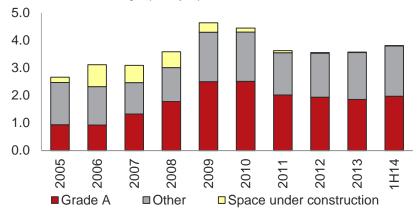
European logistics availability







France - Availability² (m sq m)





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